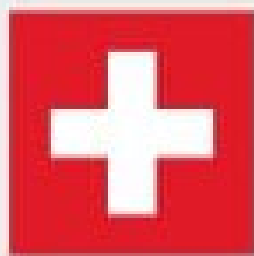


# ***Newcleo's Lead-cooled Fast Reactor: a potential game changer for a sustainable Swiss energy transition***

**Swiss Nuclear Forum  
A. De Min**

**11<sup>th</sup> November 2024**

# The genesis (2021)



Switzerland.

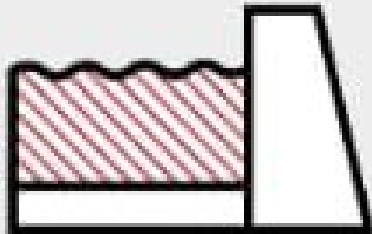
## WE ARE FULL OF ENERGY

### -43

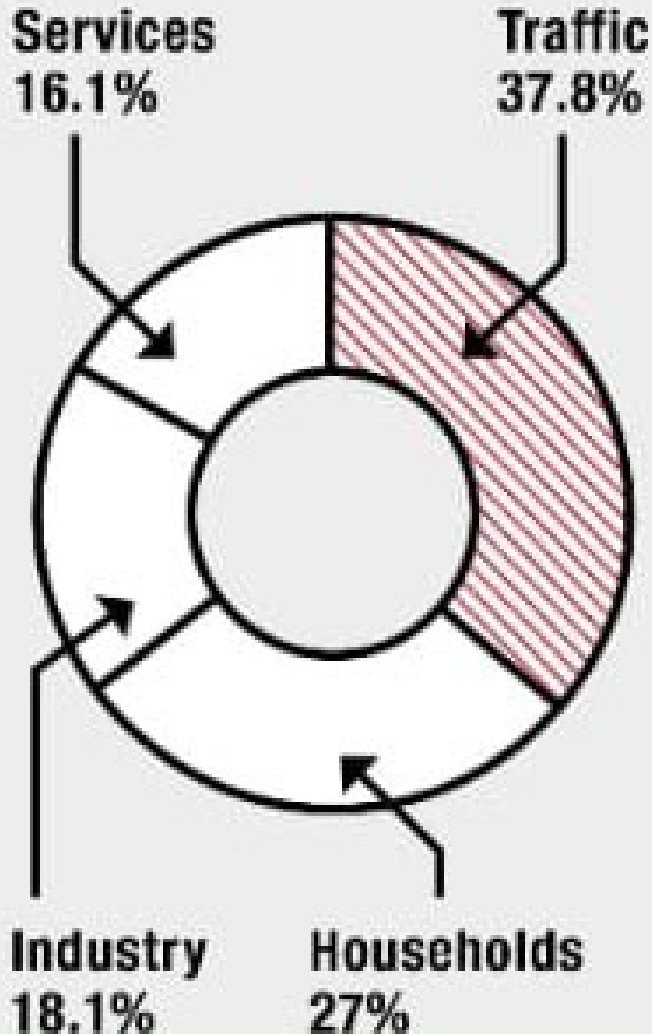
By 2035, average energy consumption per capita is to be reduced by 43%.

### 285 M

Grande-Dixence (Valais) is one of the highest dam in the world.

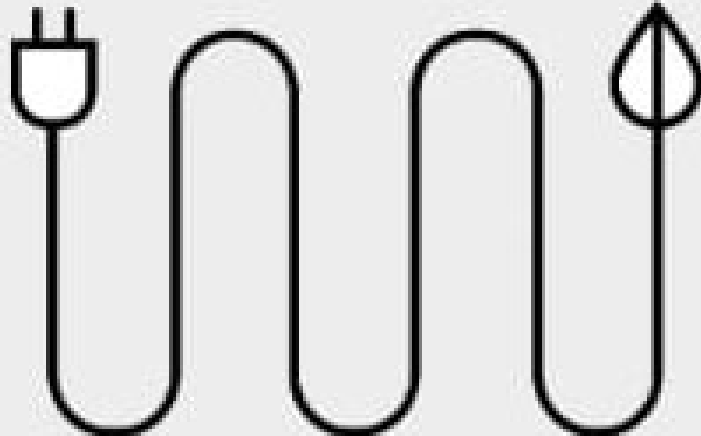


Energy consumption 2018:



### 2050

In 2017, the Swiss electorate approved a new energy law. This energy law is part of an innovative strategy which is to be implemented by 2050 and includes the phasing out of nuclear energy.



### WATER

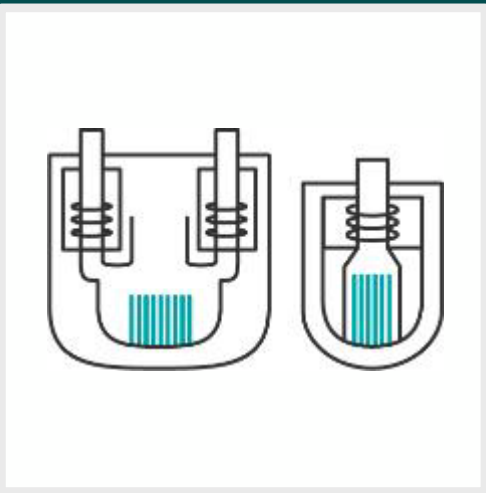
Hydroelectric power, which provides just under 60% of total electricity production, is the most important domestic source of renewable energy.

Energy sources:

Petroleum	39.8%
Nuclear energy	24.3%
Hydroelectric power	12.3%
Gas	10.9%
Other	12.7%

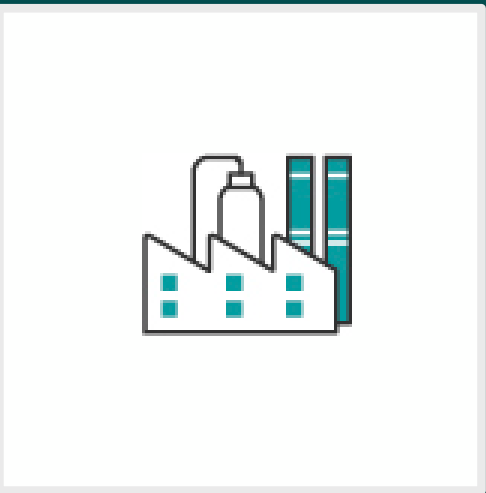
© FDFA, PRS 2019 / Sources: Federal Statistical Office (FSO), Swiss Federal Office of Energy (SFOE) / For more, visit [aboutswitzerland.org](http://aboutswitzerland.org)

# A *new*, innovative player in nuclear energy



## REACTOR DESIGN: Small Modular (SMR) + Lead-cooled Fast Reactors (LFR) = AMR

*newcleo* is working to design, build, and operate Gen-IV Advanced Modular Reactors (AMRs) cooled by liquid lead



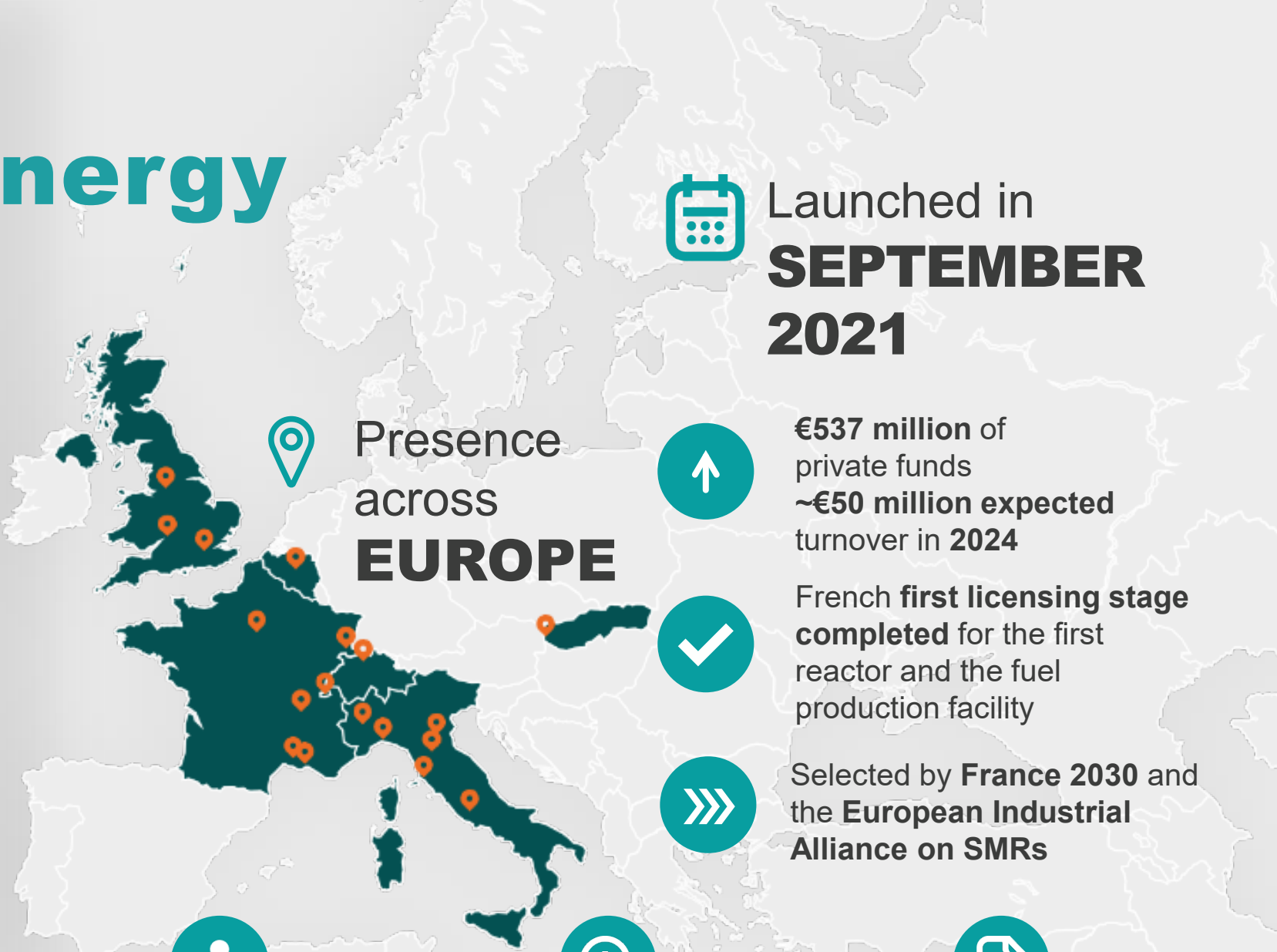
## FUEL MANUFACTURING: Mixed Uranium Plutonium Oxide (MOX)

MOX and Fast Reactors allow the multi-recycling of nuclear waste into new fuel with no new mining for generations

**INTRINSICALLY SAFE**  
power production

**CIRCULAR**  
nuclear waste recycling

**COMPETITIVE**  
energy cost



Launched in **SEPTEMBER 2021**

Presence across **EUROPE**

- €537 million of private funds  
~€50 million expected turnover in 2024
- French first licensing stage completed for the first reactor and the fuel production facility
- Selected by France 2030 and the European Industrial Alliance on SMRs

- 850+** EMPLOYEES GLOBALLY
- 30+** YEARS OF R&D
- 14** PATENTS PUBLISHED

**HIGHLY SPECIALISED EPC CAPABILITIES**

FUCINA ITALIA A *newcleo* company | S.R.S. A *newcleo* company | RUTSCHI A *newcleo* company

IS09001 and ISO19443 certification  
Italy: certification released - France: second stage completed

# Nuclear energy's critical role in energy future

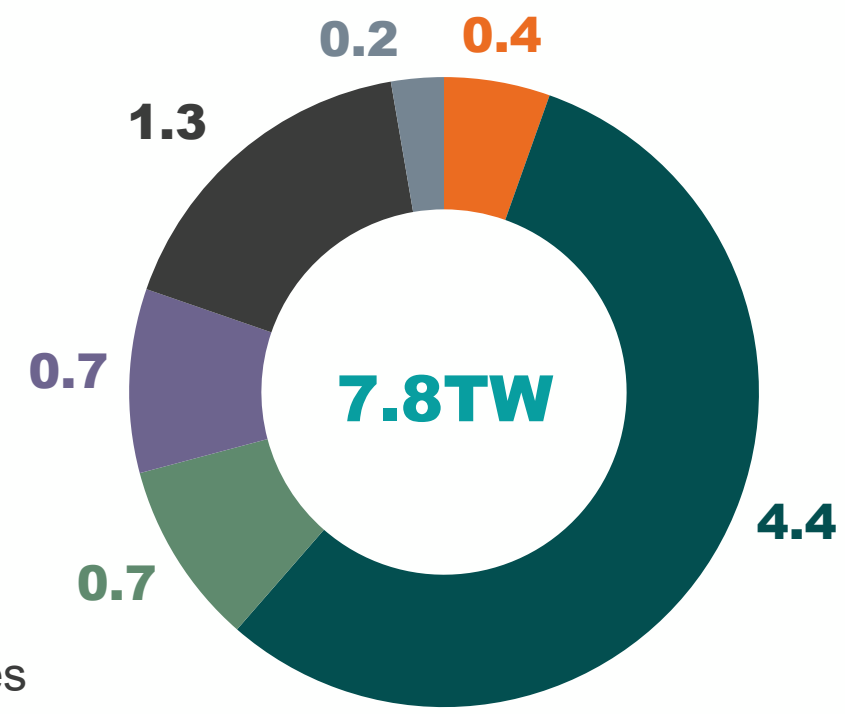
## Decarbonisation and energy security dilemma

- Growing energy demand
- Decarbonisation objectives
- Increasing installed intermittent renewable sources
- Higher electrification of end-uses
- Higher volatility of fossil markets
- Geopolitical security of supply
- Critical materials scarcity

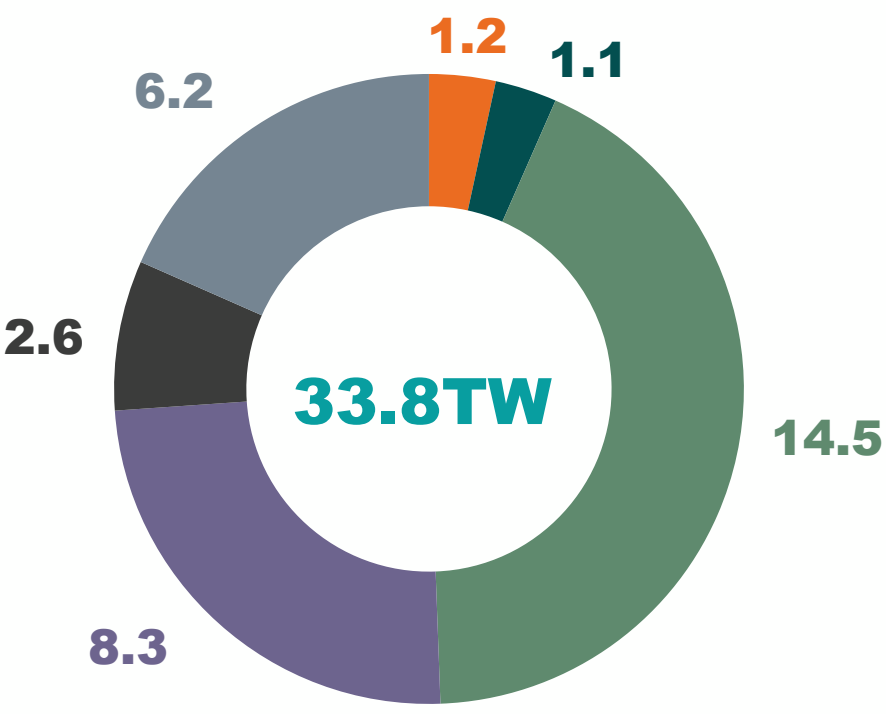
## Fission can be the answer:

- Reliable and dispatchable, complementing intermittent renewable sources
- Dense, with small footprint on the environment and large availability of fuel supply
- Enables energy security and independence
- No direct CO<sub>2</sub> or pollutants emission

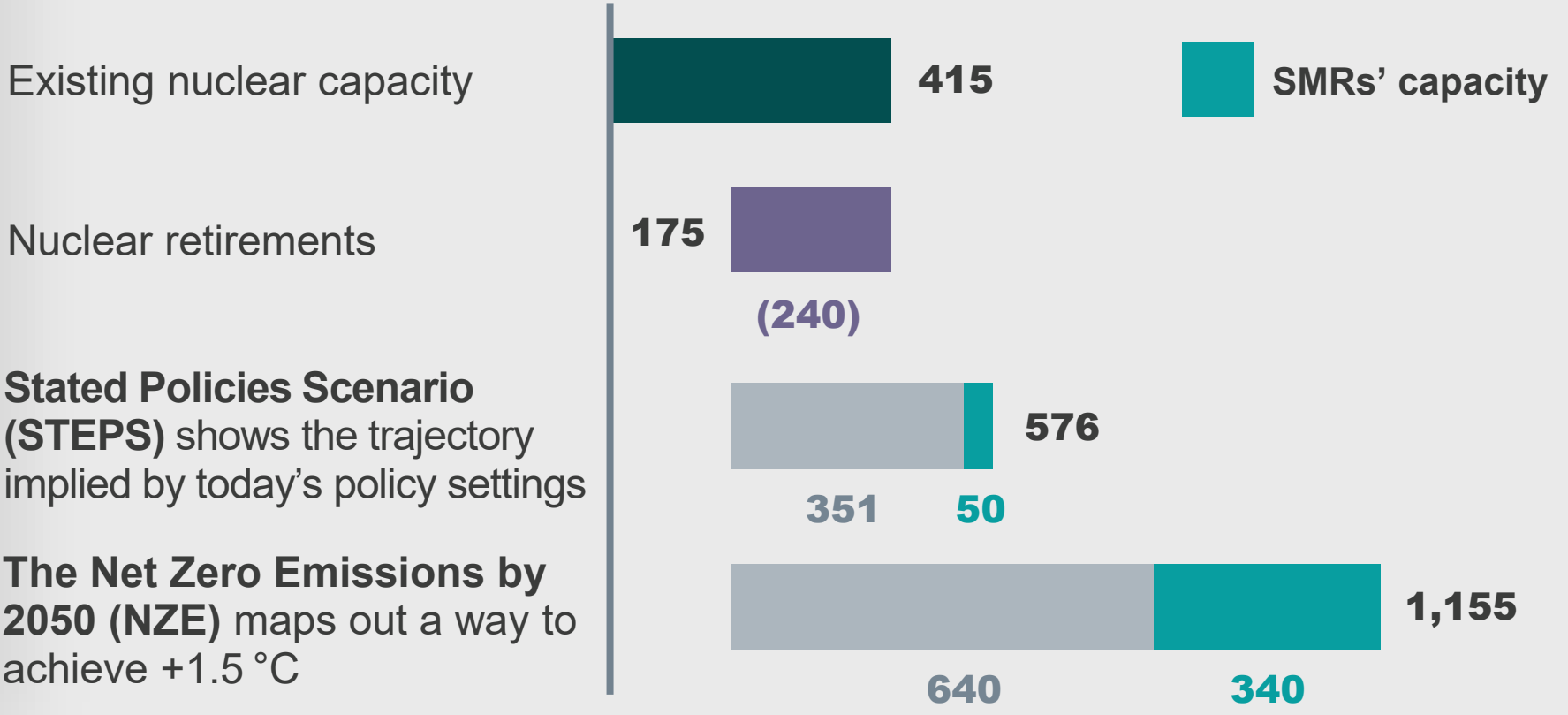
INSTALLED CAPACITY 2020



INSTALLED CAPACITY 2050



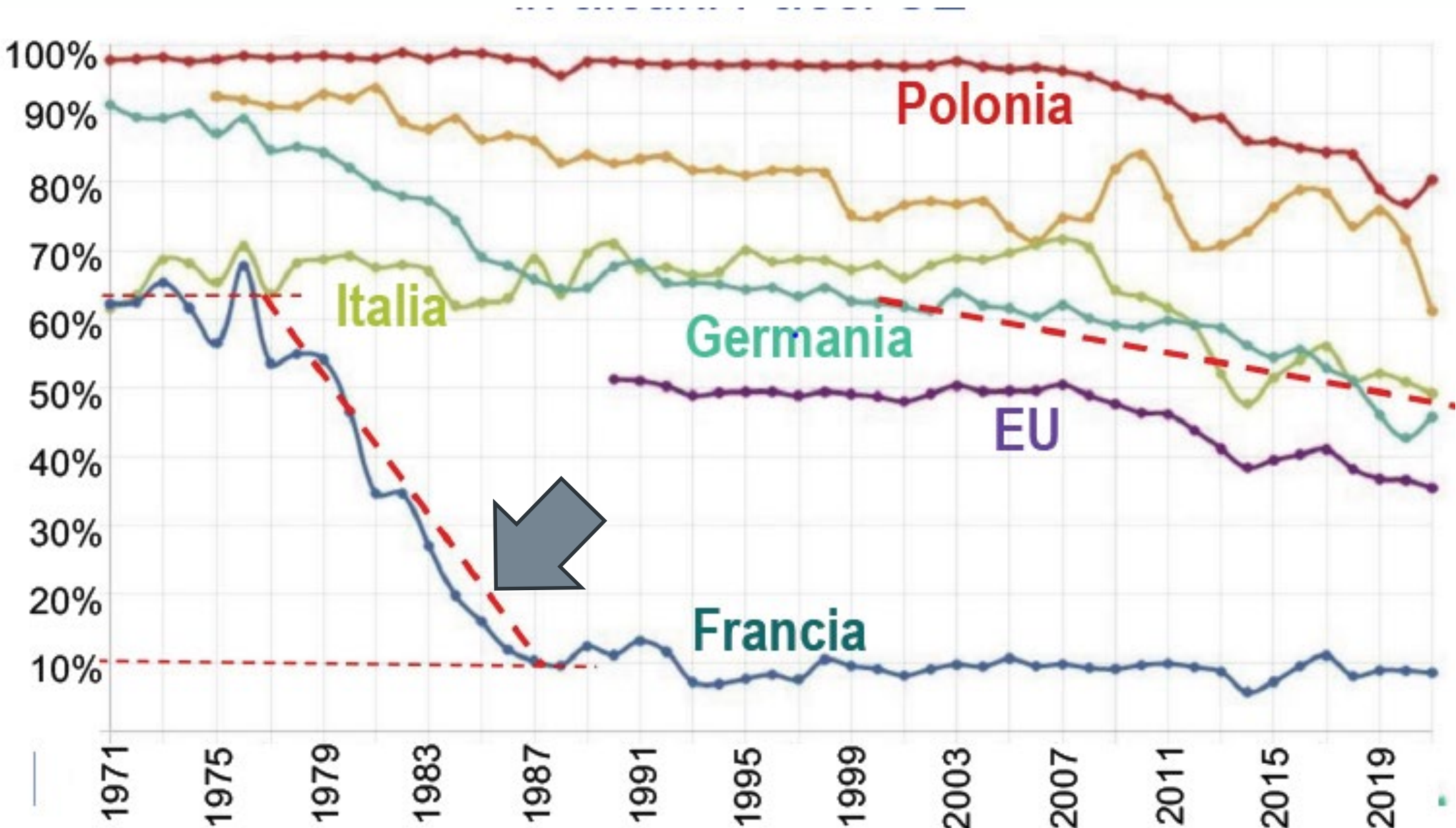
Nuclear installed capacity (GW) by 2050 as per IEA



# Nuclear is essential for decarbonization

France has decarbonized its energy sector in 15 years @ low electricity prices

Fossil fuel contribution to electricity generation\*



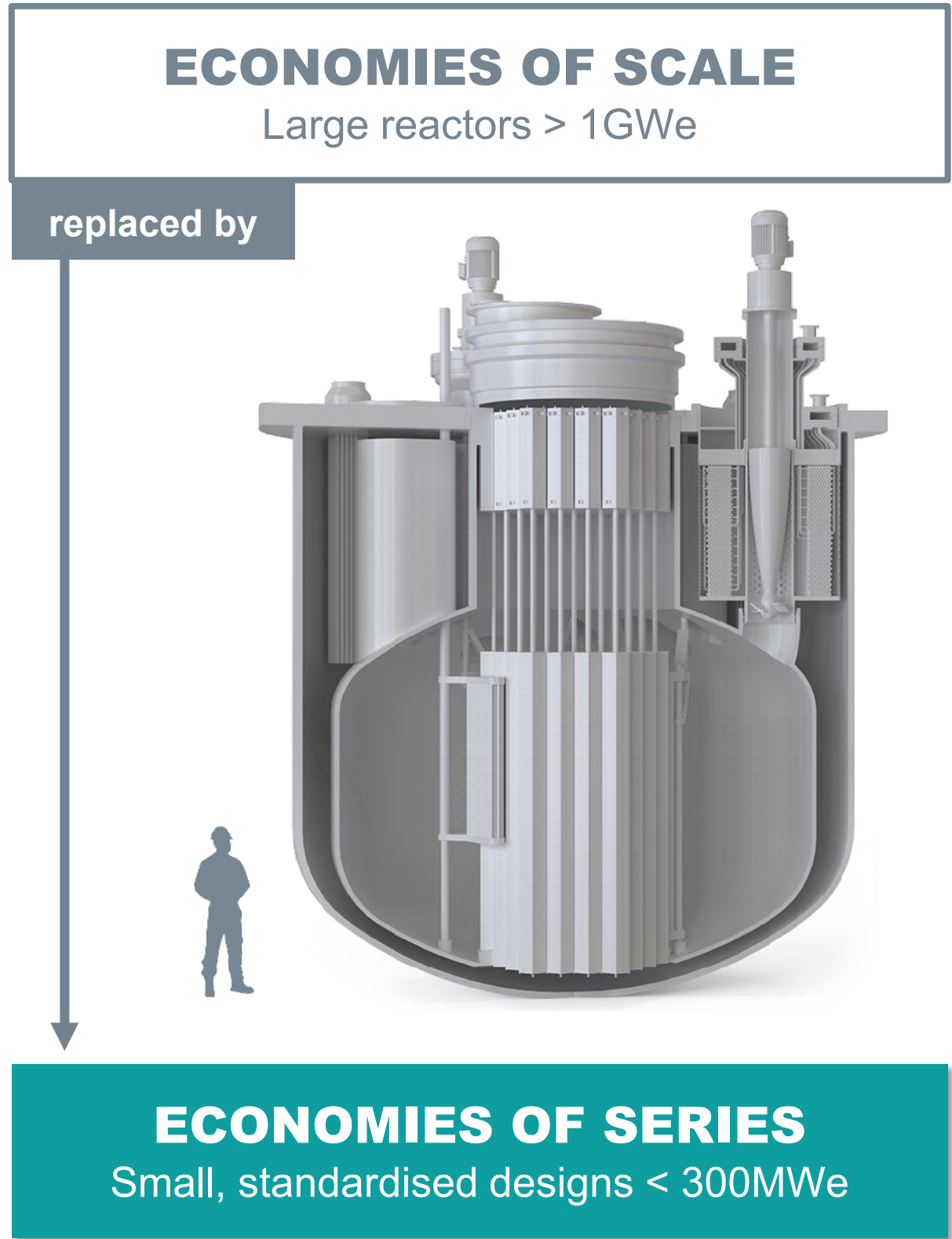
Carbon intensity in electricity production (2023):

- France: 45 g/kWh
- Germany: 425 g/kWh

\* G.Zollino, University of Padova, *Scenari energetici italiani a zero emission*, September 2024

# SMRs improve economics and flexibility in nuclear

Small Modular Reactors (SMRs) are nuclear fission reactors. Smaller than conventional nuclear reactors, they are designed to be manufactured at a plant and transported to a site for installation



- Serial production**  
Reduced costs and risks of overrun
  - Learning curve and economies of series
  - Centralised factory production to limit onsite costs
  - Transportable units
- Modularisation**  
Shorter construction time
  - Modular construction
  - Multi-module deployment enabling "chain" financing of one module to the next
- Simplification**  
Enhanced safety
  - Reduced complexity enhancing overall safety, while limiting costs (e.g., passive safety) and reducing local permitting requirements
- Limited capital intensity**  
Better affordability
  - Lower upfront capital costs
  - Limited financing risk, with greater access to private capital
- Smaller footprint**  
Greater site flexibility
  - Reduced site size
  - Reduced emergency planning zones
- Flexible applications**  
Wider range of users
  - Remote locations and small grids suitable for fossil plant replacement
  - Non-electrical applications (e.g. desalination)
  - Marine based (floating, propulsion)

**Necessary conditions for SMR success:**

- Harmonization of regulatory requirements
- In-factory construction
- Transportability
- Short construction time
- Multi-unit siting

# Advanced Modular Reactors: Generation IV (Gen-IV) can further improve economics and sustainability of nuclear

Advanced Modular Reactors (AMRs) explore the use of alternative cooling fluids.

Since 2000, an international forum coordinated by the Office of Nuclear Energy of the U.S. Department of Energy (DoE) has prioritised **six Generation IV** nuclear technology systems for development.

## Why LFRs amongst the Gen-IV technologies?

- Only **Fast Reactors (like the LFRs)** allow closing the fuel cycle, a sustainable use of nuclear energy as it recycles the nuclear waste. This because in Fast Reactors neutrons maintain very high energy and can more easily fission the elements heavier than Uranium which, instead, accumulates in Thermal Reactors where neutrons are very slow and tend to be captured and create long lived waste
- **LFRs are an evolution of the (well known) SFRs** but decrease costs and exhibit intrinsic safety in any accident scenarios
- **Lead does not interact chemically** with water or air unlike sodium. Lead works at atmospheric pressure. Lead is an excellent shield for gamma radiation. **LFRs can be simplified and made more cost competitive** compared to other Advanced Nuclear Reactor designs

### Gen-IV categories:

Sodium-cooled **Fast** Reactor (**SFR**)

Lead-cooled **Fast** Reactor (**LFR**)

Gas-cooled **Fast** Reactor (**GFR**)\*

Molten Salt (**Fast or Thermal**) Reactor (**MSR**)

Super Critical Water-cooled Reactor (**SCWR**)\*

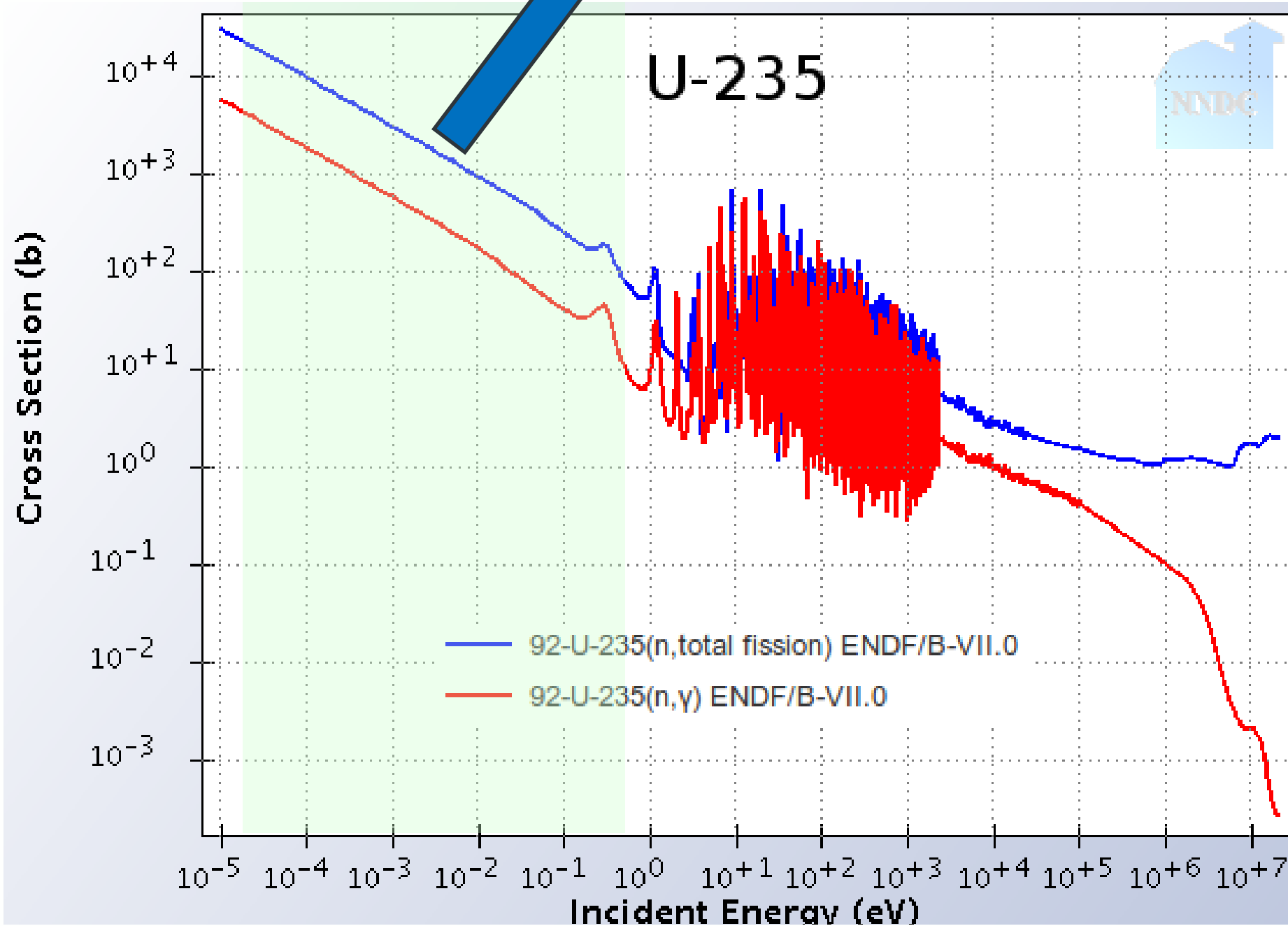
Very High Temperature (**Thermal**) Reactor (**VHTR**)

*\*these two technologies are virtually abandoned*

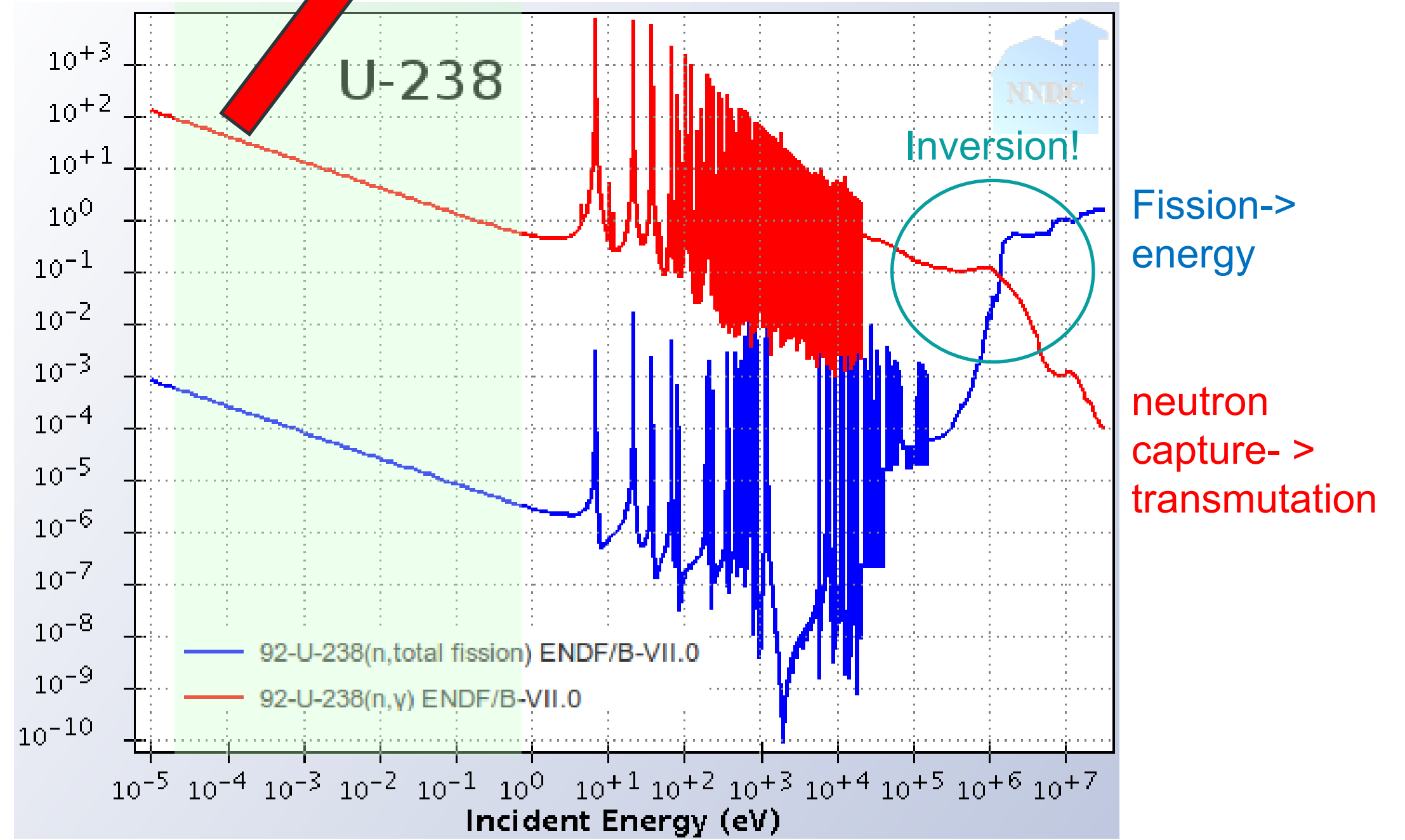
# Slow neutron reactors

Conventional **slow neutron reactors** (water cooled) use **U235 (~5%)+U238** fuel:

Fission -> thermal energy, electricity



Pu, Am, Cm, Np, ... -> long-lived "waste"



\* D. Mistry et al. Case study of travelling wave reactor (TWR) and its future impact, June 2014

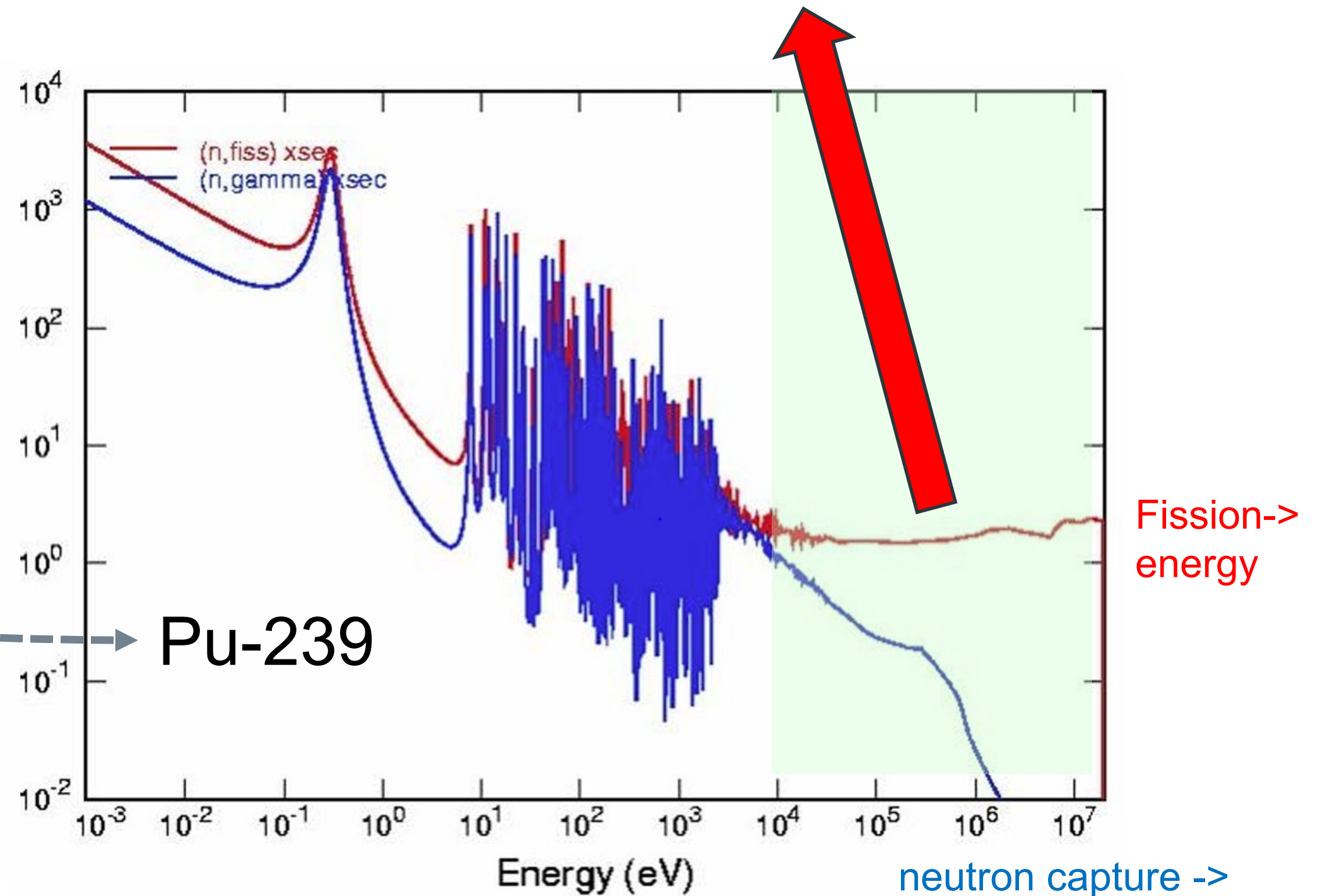
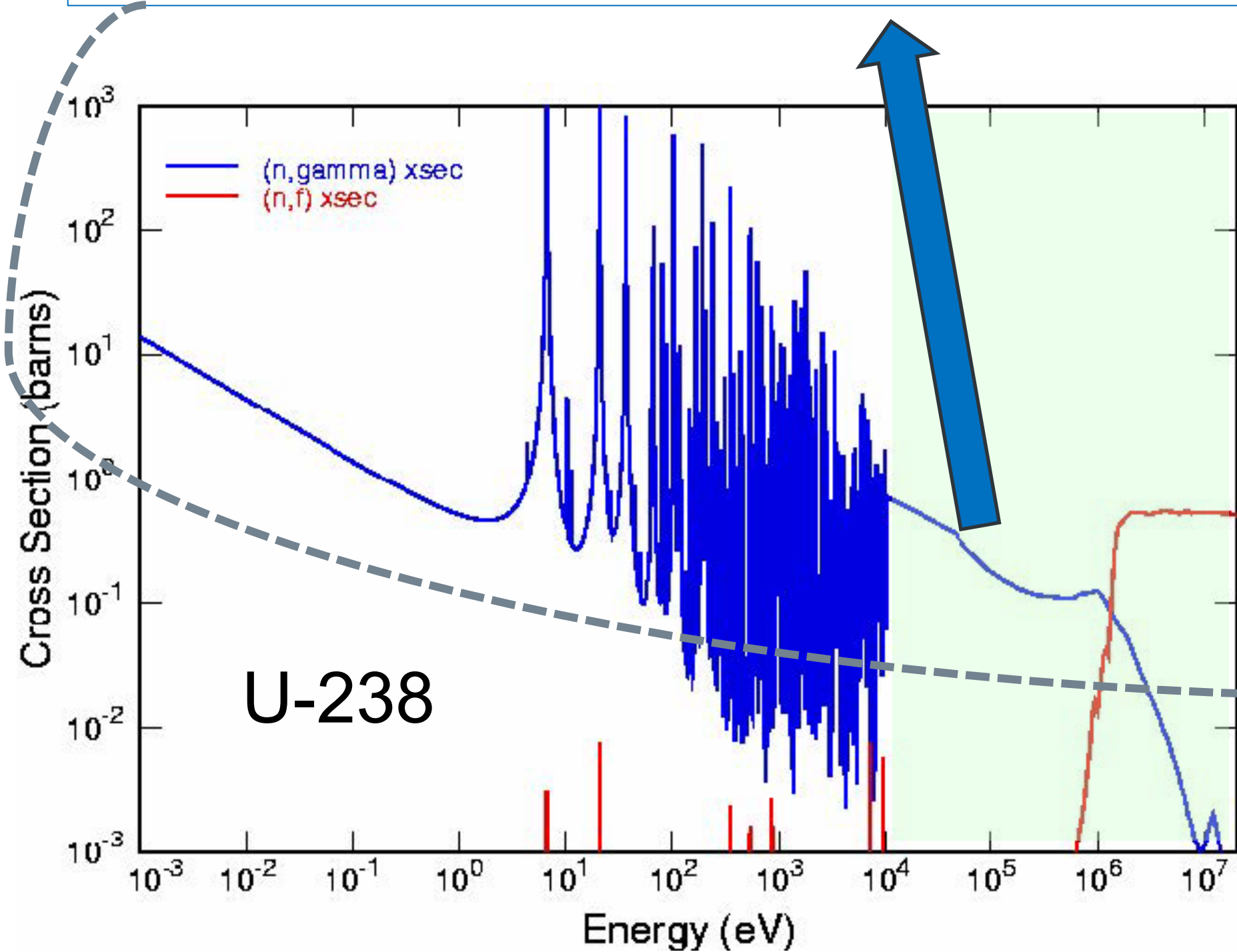


# Fast neutron reactors

Fast neutron reactors (no water cooling) use (normally) Pu239 (~20%) + U238 fuel (MOX fuel):

Pu, Am, Cm, Np, ... -> long-lived "waste"

Fission -> thermal energy, electricity



Fission-> energy

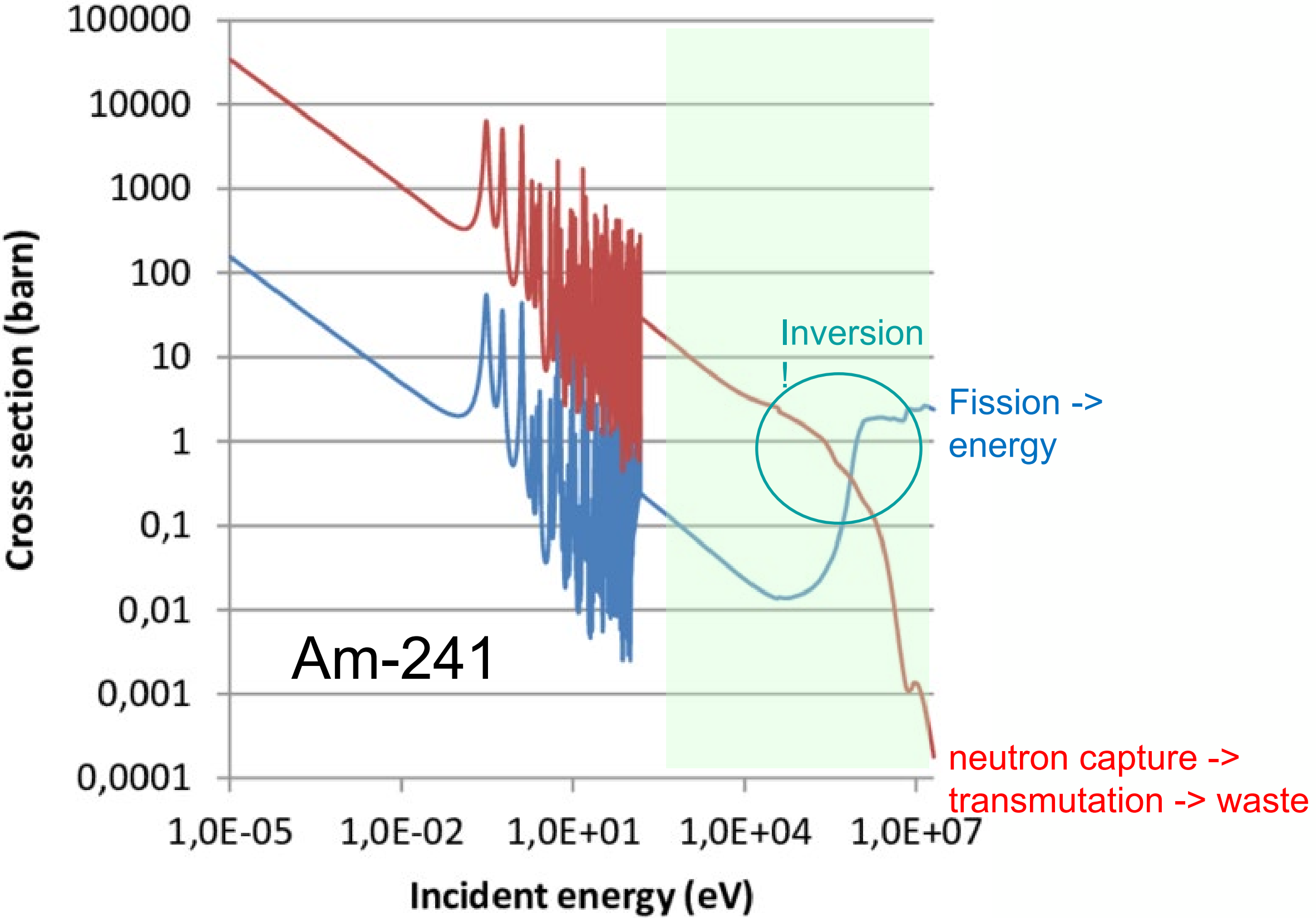
neutron capture -> transmutation

\* R. Hill, Argonne, *Fast reactor physics*, March 2019

\*\* Please notice that, unfortunately, colors are inverted with respect to the previous slide

# Fast neutron reactors: burning of long-lived nuclear waste

## The case of Am-241



## The other actinides

Fission / neutron capture ratio\*\*

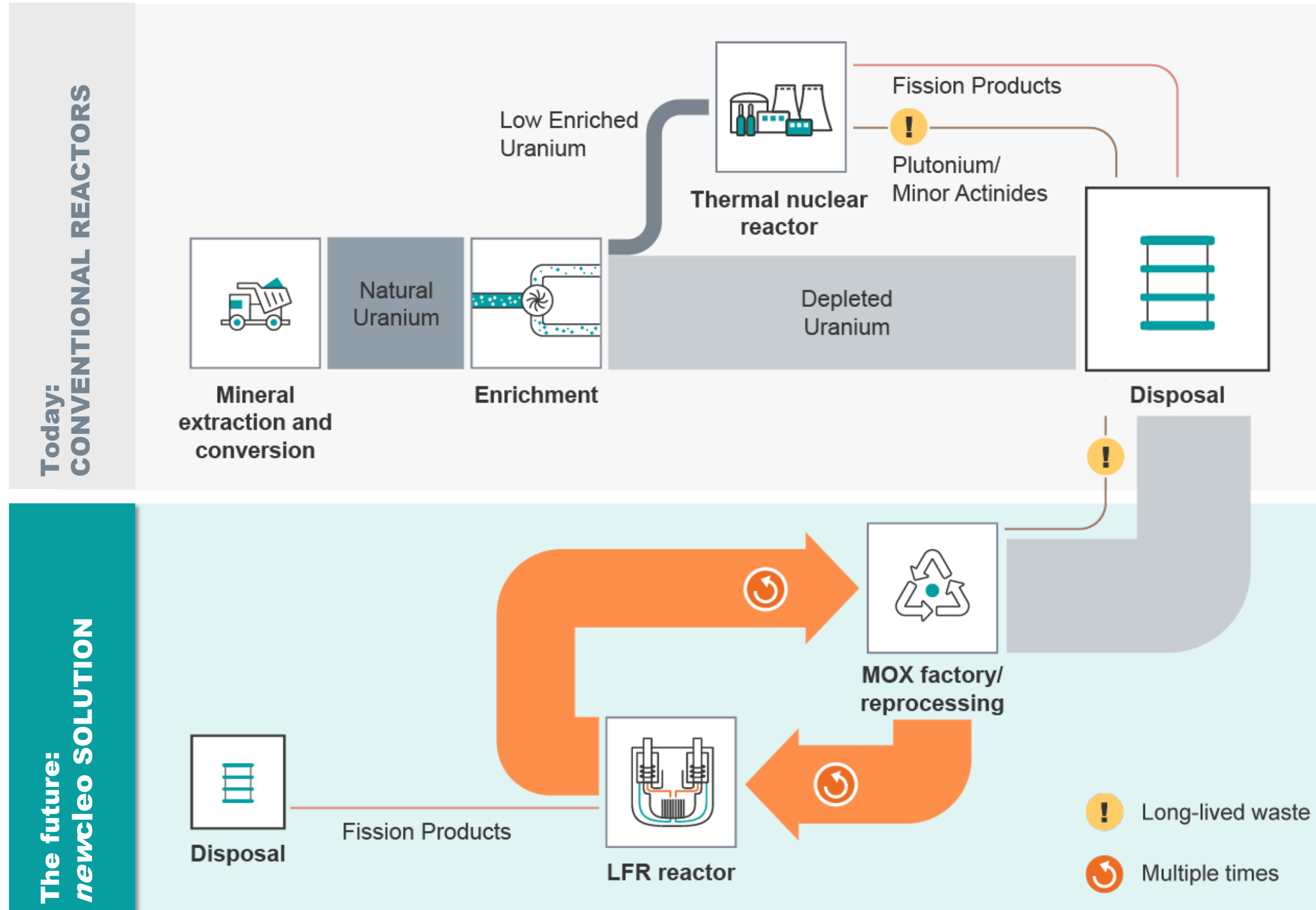
Isotope	Fast Reactor (Metal fuel)	Thermal Reactor
U235	0.80	0.81
U238	0.17	0.10
Np237	0.27	0.02
Pu238	0.70	0.08
Pu239	0.86	0.64
Pu240	0.55	0.01
Pu241	0.87	0.75
Pu242	0.52	0.02
Am241	0.21	0.01
Am243	0.23	0.01
Cm244	0.45	0.06

\*\* R. Hill, Argonne, *Fast reactor physics*, March 2019

\* A. Mueller, ACM Consult, *Transmutation of nuclear waste and the future MYRRHA demonstrator*, October 2012

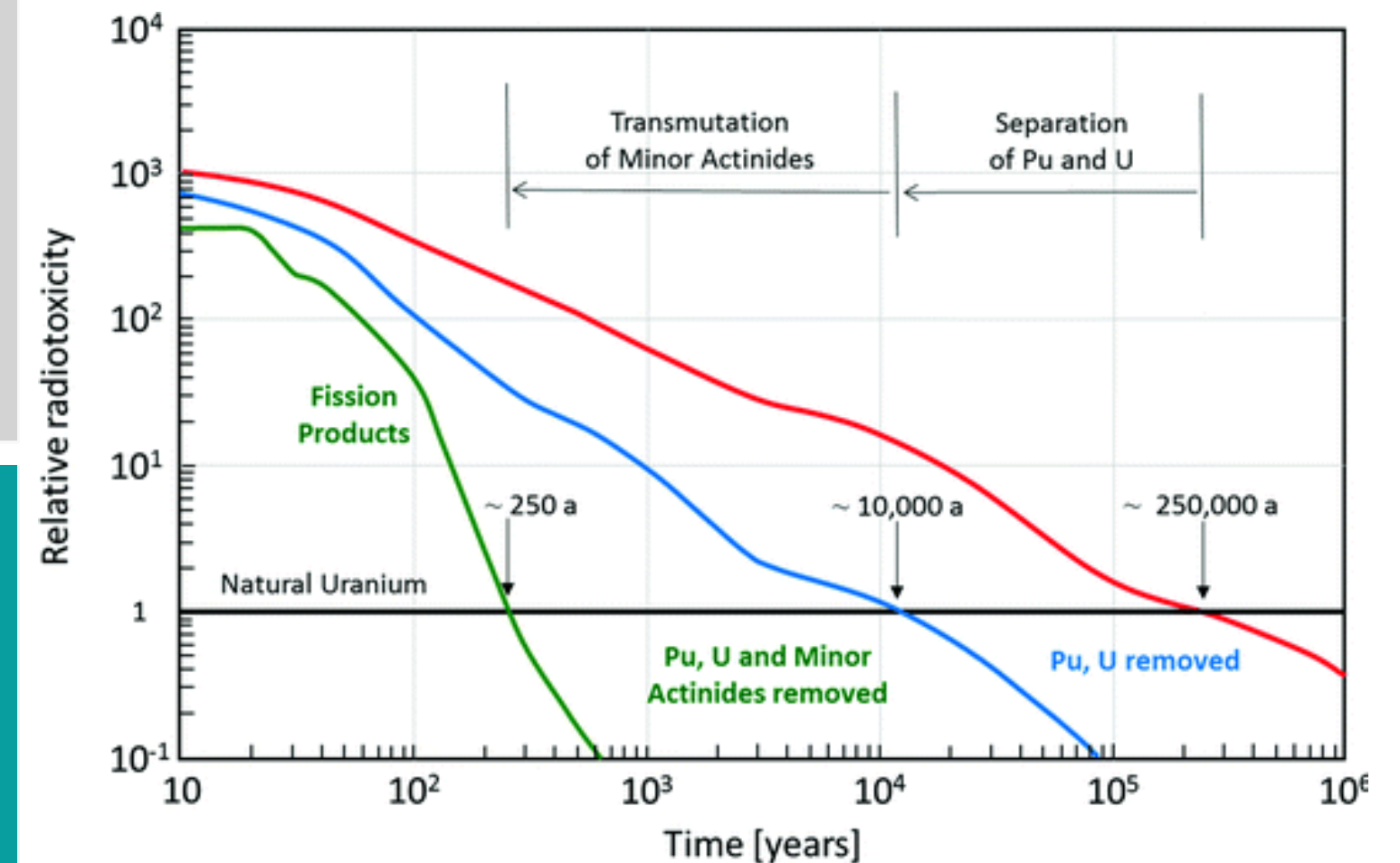
# Closing the fuel cycle: MOX

Including MOX (Mixed Pu-U Oxides) for cost effective, cleaner, and virtually inexhaustible production of nuclear energy, with no need of mining



**Thermal fission reactors use a very small portion of the extracted uranium:** an average 1GWe LWR uses every year 200t of mined uranium of which only 1t is fissioned (Fission Products), the rest is not used

**High-level waste has become an expensive liability**



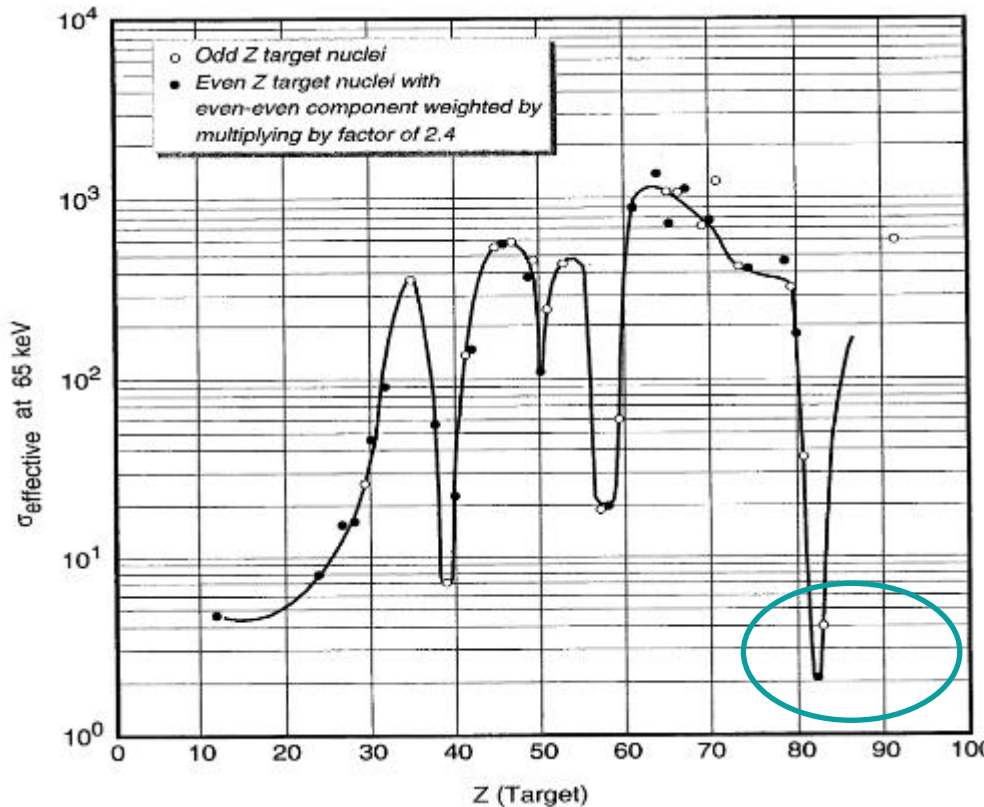
**Fast Reactors and fuel reprocessing** can extract energy from existing material and at the same time reduce radiotoxicity of residual waste to dispose: Fission Products return to value of the natural uranium ores after ~250 years

# Significant advantages of Lead-cooled Fast Reactors



Lead properties enable design simplification (hence **economic benefits**) and a high degree of inherent safety:

- Operating at atmospheric pressure, hence **thick forging not needed** as in traditional Pressurised Water Reactors (PWRs)
- No significant energy release in case of vessel failure, hence **high pressure-resistant containment not needed**
- Favourable chemical properties, hence **extra safety provisions can be avoided, no intermediate loop, possible use of low-cost water or air loops for Decay Heat Removal (DHR)**
- Coolant boiling practically eliminated, hence **no safety injection systems needed**
- Significant thermal inertia in case of a loss of cooling helps the reactor to switch off naturally with no damage
- Lead fission product retention capability, gamma radiation shielding
- **High plant energy conversion efficiency (40-50%)**
- **High operating temperature enables non-electrical uses**



Neutron capture probability as a function of coolant element

Pb (Z=82)

## Unique properties for fast reactors design

Absorption cross-section	Boiling Point	Heat transfer properties	Density @400°C
Low	1737°C	Good	10580 kg/m <sup>3</sup>
Large fuel pin lattice, low core pressure losses	No loss of core cooling	Reduced risk of fuel cladding overheating	No risk of core compaction

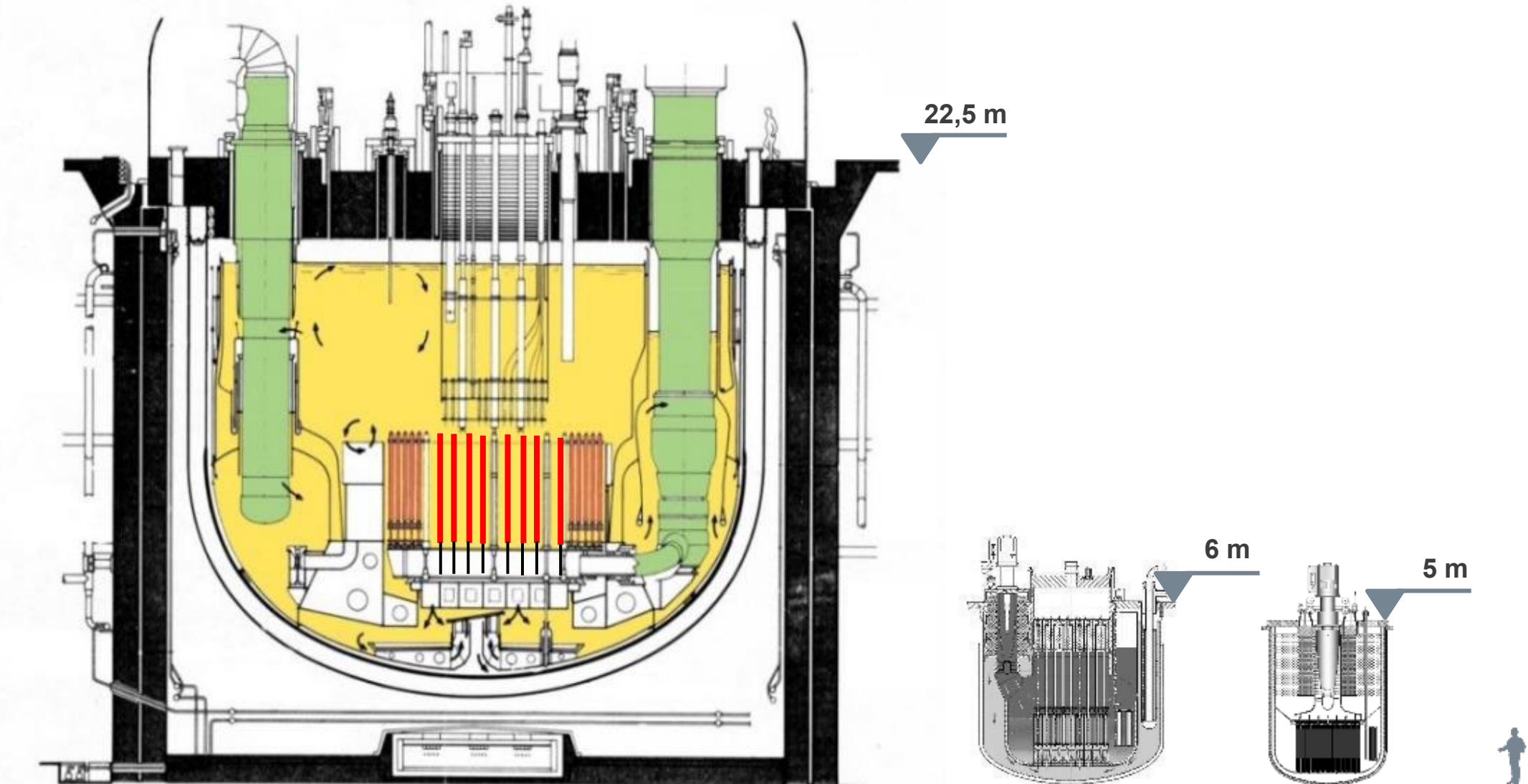
## Critical properties that discouraged some designers were solved by newcleo

Density @400°C	Melting Point	Opacity	Compatibility with structural materials
10580 kg/m <sup>3</sup>	327°C	Yes	Corrosive at high temperature
Significant weight in earthquakes	Risk of freezing	Difficult operations inside	Need of new materials

- **80 effective reactor-years of experience with Lead-Bismuth reactors:** 15 reactors operated among land-based and submarines in Russia starting in the 1950s
- **A new LFR construction started in Jun-2021 in Russia**

# Evolution of Fast Reactors

From old-generation SFRs to a new generation of small, modular LFRs



The development of Sodium Fast Reactors (SFRs) particularly amongst other Fast Reactors has been an area of huge investment in recent years, but there has been limited deployment. Sodium is chemically reactive with both water and air; safety issues required complications to design which made SFRs **expensive**.

### Learning from the past

Fortunately, the **experience** acquired with SFRs can be almost entirely used for the development of LFRs. They use a similar fuel, behave in a similar way functionally, present similar thermal-hydraulic and mechanical aspects. **LFRs are much more promising in terms of cost and safety than SFRs.**

Superphénix (1974, 1240 MWe)

200 MWe  
30 MWe  
*newcleo* LFRs

# Configuration of *newcleo's* LFR

## Economics

### Compact primary system

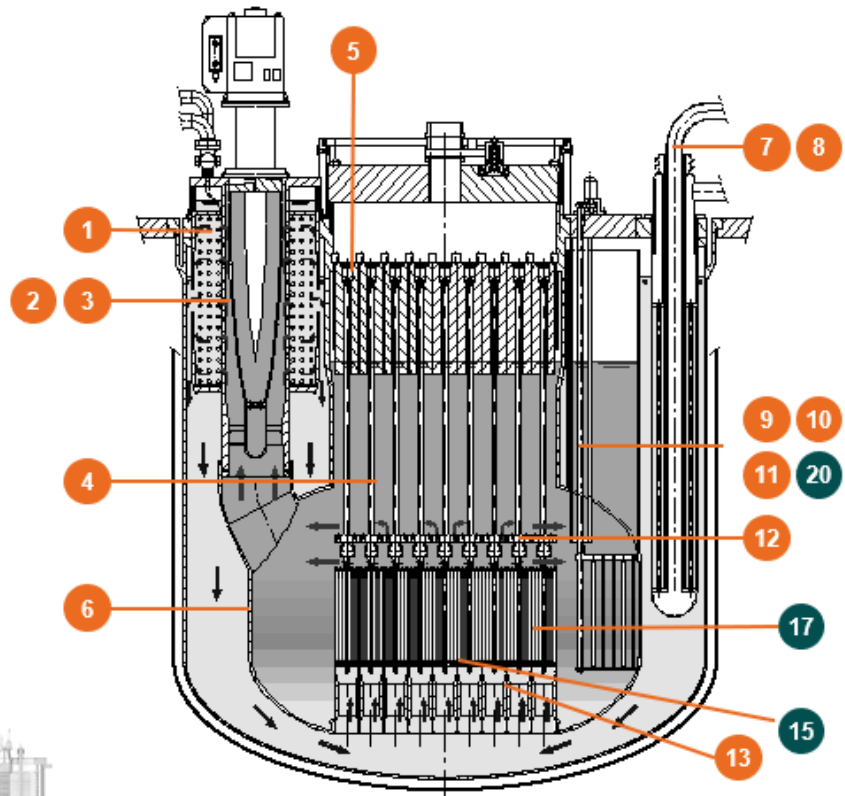
- Innovative components
- Elimination of components no more needed
- Reversal of traditional engineering solutions

### Compact reactor building

- No intermediate loops
- Compact primary system
- No risk of LOCA

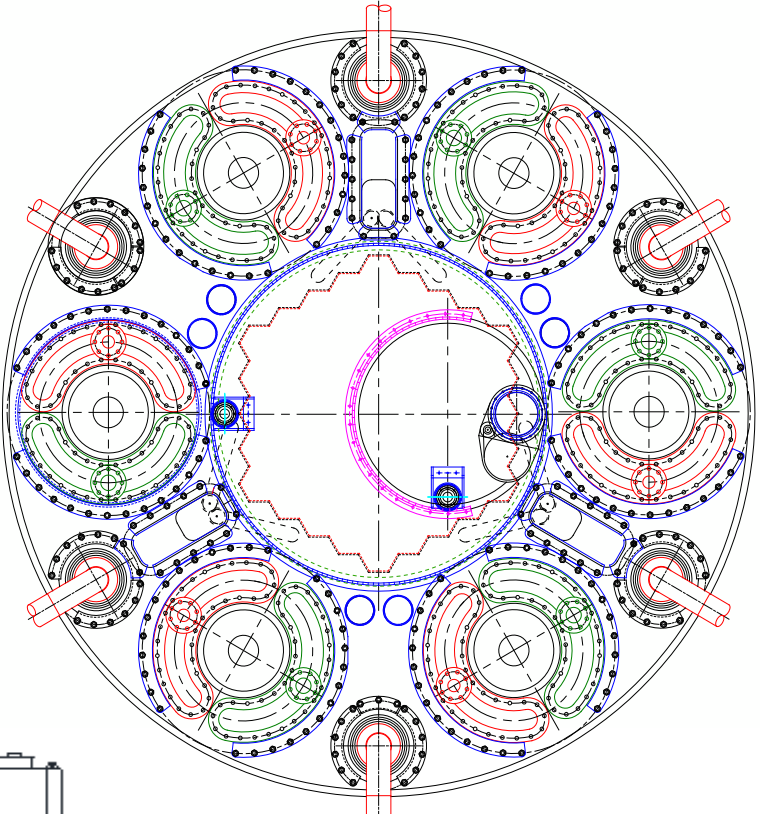
<b>Patent 1</b> Spiral-tube Steam Generator	1
<b>Patents 2 and 3</b> Pump/heat exchanger assembly	2 3
<b>Patent 4</b> Extended stem FA	4
<b>Patent 5</b> Self-supporting core	5
<b>Patent 6</b> Amphora Shaped Inner Vessel	6
<b>Patents 7 and 8</b> DHR passive systems	7 8
<b>Patents 9, 10 and 11</b> Control and shut down rods	9 10 11
<b>Patent 12</b> Expanders	12
<b>Patent 13</b> FA with cooling ducts	13
<b>Patent 14</b> Support system of the core of a nuclear reactor	14

*newcleo's* patents



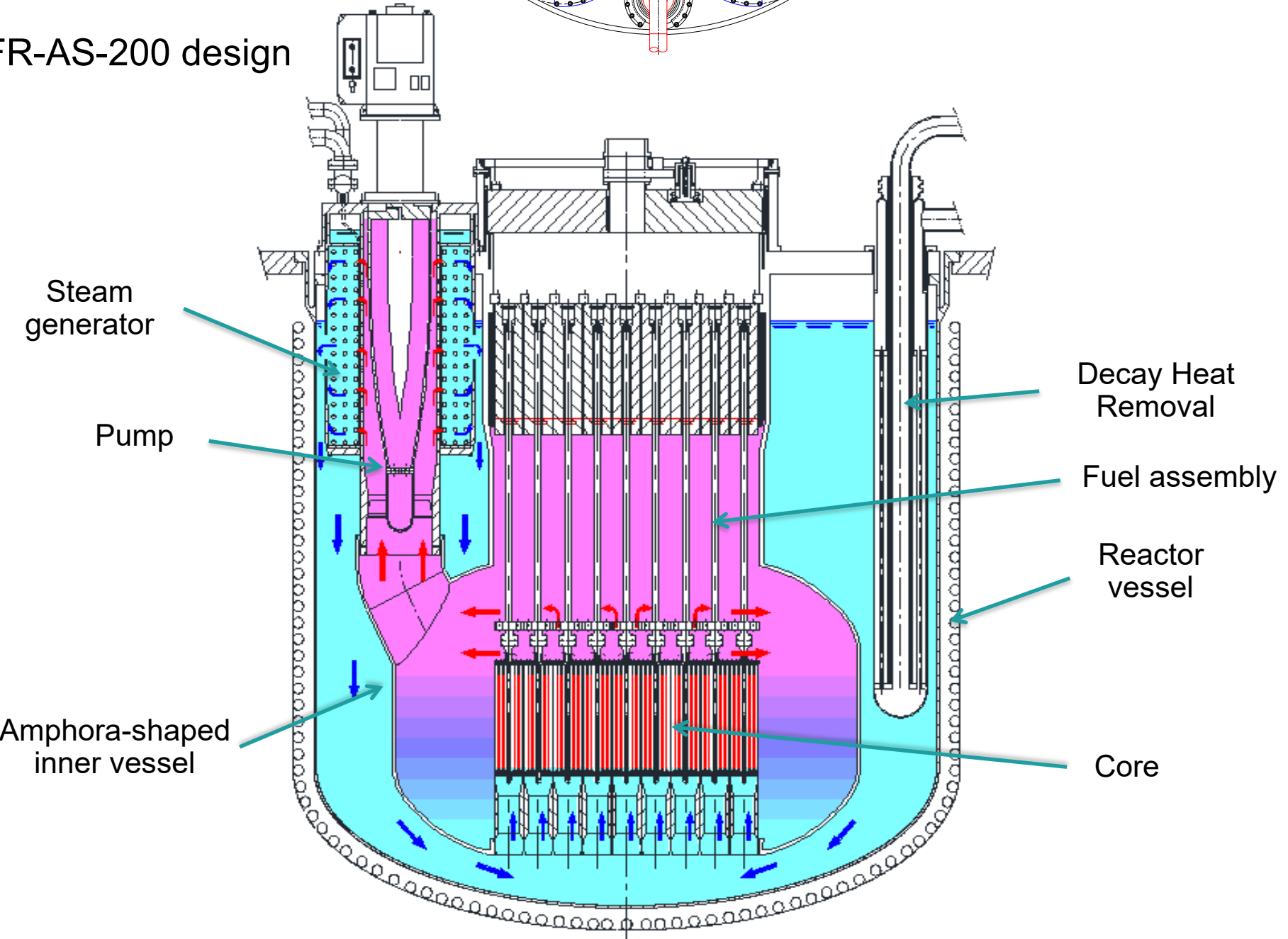
<b>Patent 15</b> – filed 04 Aug 2023 FA for a nuclear reactor	15
<b>Patent 16</b> – filed 21 Aug 2023 System for the handling of fuel assemblies	
<b>Patent 17</b> – filed 19 Sep 2023 Spacer for fuel rod	17
<b>Patents 18, 19</b> – filed 15 Nov 2023 Thermal storage	
<b>Patent 20</b> – filed 13 Jun 2024 Shut down system	20
<b>Patent 21</b> – filed 20 Jun 2024 Austenitic stainless steel	
<b>Patent 22</b> – filed 17 Sep 2024 Heat pipes	
<b>Patent 23</b> Preparation for filling	

Published  
Filed, not published



Plan view

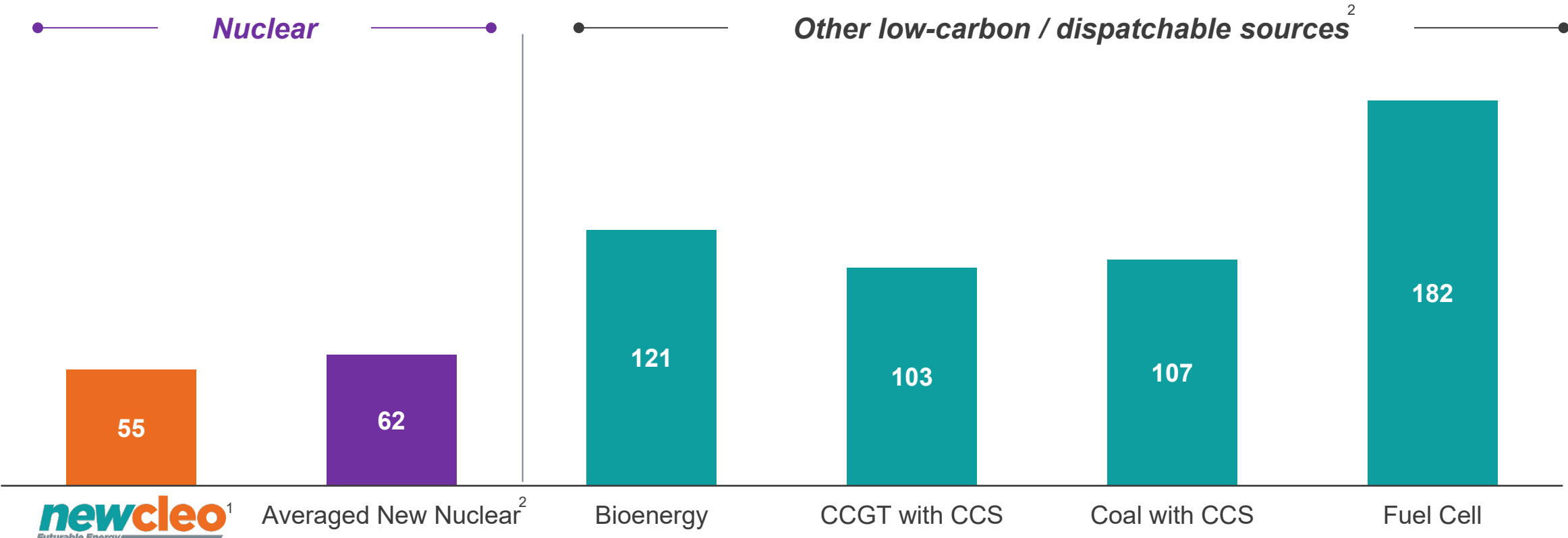
The LFR-AS-200 design



# newcleo will be an LCOE-competitive dispatchable low-emission source

## newcleo's LCOE will be lower than other CO<sub>2</sub> - free dispatchable sources

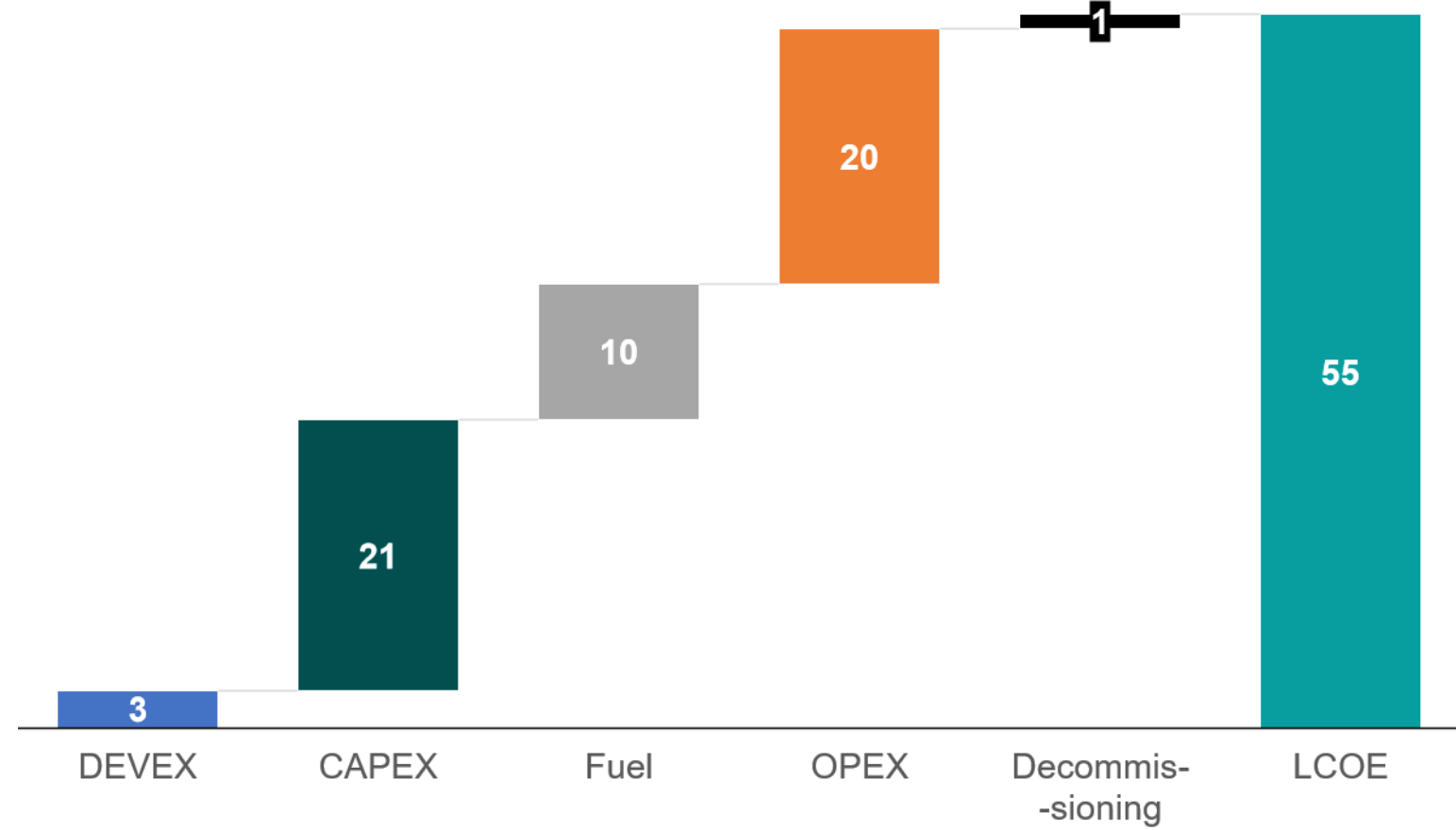
€/MWh LCOE (2024)



- newcleo LFR can be a **competitive programmable and scalable zero-carbon** source featuring a LCOE projected to be less than €60/MWh<sup>1</sup>
- Alternative **low carbon dispatchable energy sources (e.g. Gas with Carbon Capture and Storage and bioenergies)** are physically limited due to geological storage sites or feedstock growth
- Moreover, **MOX<sub>LFR</sub>-fuelled nuclear power ensures independence** from both fossil fuel supplying countries and Uranium suppliers for fresh nuclear fuel fabrication

## newcleo's LCOE build-up<sup>1</sup>

€/MWh, LCOE (2024)



- LCOE of a many-of-a-kind 4-units site of LFR-AS-200MW**
- Key cost drivers for LCOE are **capex, opex and fuel costs**
  - Devex cost for site is shared among units
  - Capex optimisation is assumed for a reactor fleet
  - Operational staff costs and central management overhead are shared among several units

Source: <sup>1</sup> €55/MWh refers to a newcleo LFR-AS-200 site consisting of 4 x MOAK self-sustaining, high-temperature reactors with 93% capacity factor and 5% discount rate; <sup>2</sup> LCOE data for other sources obtained from: <https://www.iea.org/data-and-statistics/data-tools/levelised-cost-of-electricity-calculator> with a common discount rate of 5% applied to match newcleo LCOE calculation

# newcleo relies on 30+ years of international research efforts



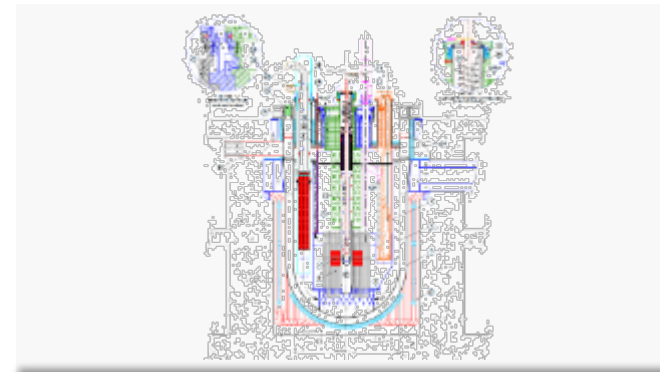
The concept of the **Accelerator Driven System** was first introduced at **CERN** by Nobel Laureate and Director General Carlo Rubbia as 'Energy Amplifier'

**1993**



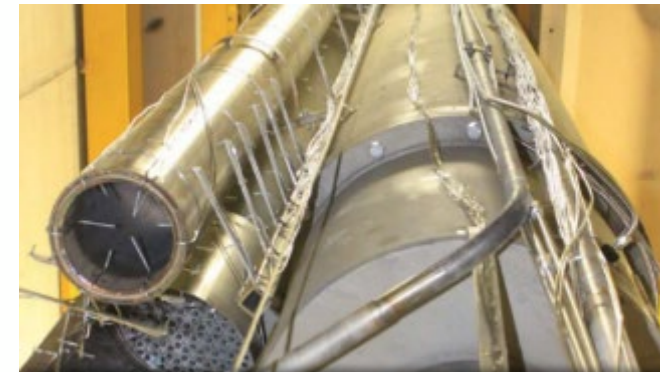
First contacts with Russian scientists who designed the Alpha class nuclear Pb-Bi **submarines**. V. Orlof presents at CERN the conceptual project of his BREST reactor (now under construction)

**1995**



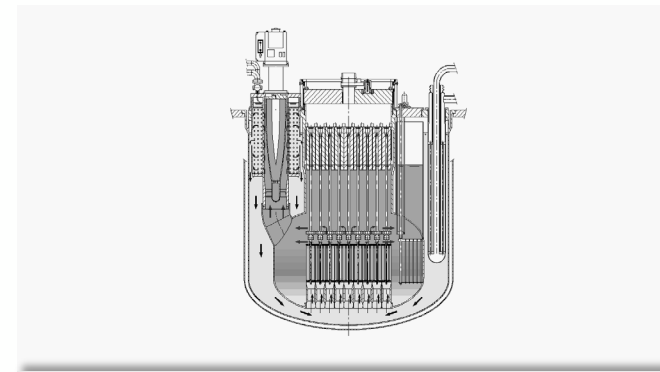
Italian Government funding an industrial project producing a reference configuration of the **ADS Experimental Facility (XADS)** with Luciano Cinotti as technical project manager

**1999**



Design and realisation of the large-scale liquid lead test facility CIRCE at ENEA-Brasimone, today the most relevant R&D infrastructure for LFR development worldwide

**2002**



**Hydromine Nuclear Energy** incorporated to design the **AS-200 and TL-X**, part of the Gen-IV projects listed by the International Atomic Energy Agency (IAEA)

**2013**

**1994**

**FEAT** (First Energy Amplifier Test) run at CERN to demonstrate the ADS **feasibility** for energy production



**1996**

**TARC** (Test of Adiabatic Resonance Crossing) experiment at CERN to demonstrate **neutrons phenomenology in pure lead**



**2000**

LFR chosen as one of the **six leading technologies** developed by the **GIF** (Generation IV International Forum)



**2003**

The EU, through the **5<sup>th</sup> Framework Program**, launched a broad R&D program (~50 academic and industrial organisations) on lead-based ADS technologies











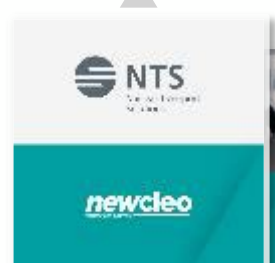




**2021**

**newcleo** incorporation and acquisition of Hydromine Nuclear Energy with its set of international patents  
Capital raise: **€100m**

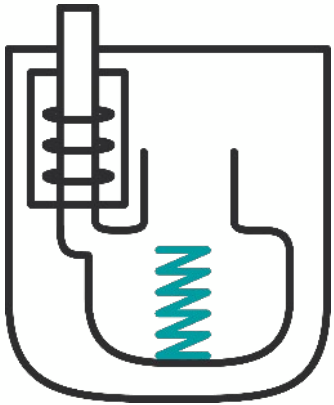




# A strong track record

<p><b>Mar 2022</b></p> 	<p><b>Mar 2023</b></p> 	<p><b>May 2023</b></p> 	<p><b>Jun 2023</b></p> 	<p><b>Jul 2023</b></p> 	<p><b>Oct 2023</b></p> 	<p><b>Nov 2023</b></p> 
<p>First AGM, launch of €300m equity raise ENEA partnership</p>	<p>ENEL partnership Second capital raise launch Conceptual design AS-30 reactor completed</p>	<p>Choose France summit First technical meeting with ASN and IRSN</p>	<p>Awarded France 2030 call for projects</p>	<p>Partnerships with Fincantieri and RINA for naval reactors</p>	<p>Acquisition of SRS-Fucina, worldwide nuclear engineering leader Cooperation and investment agreement with Tosto Group</p>	<p>WNE participation Partnerships with Assystem, Ingérop, Onet</p>
<p><b>Dec 2023</b></p> 	<p><b>Jan 2024</b></p> 	<p><b>Apr 2024</b></p> 	<p><b>Jul 2024</b></p> 	<p><b>Sep 2024</b></p> 	<p><b>Oct 2024</b></p> 	
<p>Acquisition of Rütschi Group, leader in pumps manufacturing First experimental facility: CAPSULE</p>	<p>Agreement with MAIRE for hydrogen and chemicals production Contract with Nuclear Transport Solutions (NTS)</p>	<p>Regulatory Justification submitted in the UK CEA partnership Second experimental facility: CORE-1</p>	<p>Licensing process: completed the "preparatory stage" set up by the French nuclear safety authorities (ASN and IRSN)</p>	<p>Agreement with Saipem to study offshore applications of our technology Relocation of holding headquarters from London to Paris</p>	<p>Selected by the European Industrial Alliance on SMRs as one of the projects to be supported</p>	

# A well-defined roadmap to achieve tangible development goals



2026

## R&D and Precursor

Several R&D and qualification facilities, and a **10 MW non-nuclear reactor** with turbo-generator (Precursor) built in ENEA-Brasimone

Design, manufacturing and operation in progress

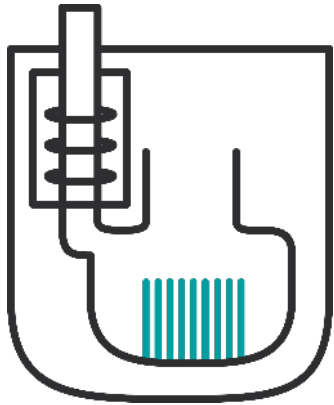


2030

## MOX production

**FR-MOX production facility**, starting from available (separated) material in France

Basic Design in progress  
Pre-licensing “preparatory stage” ended in June 2024

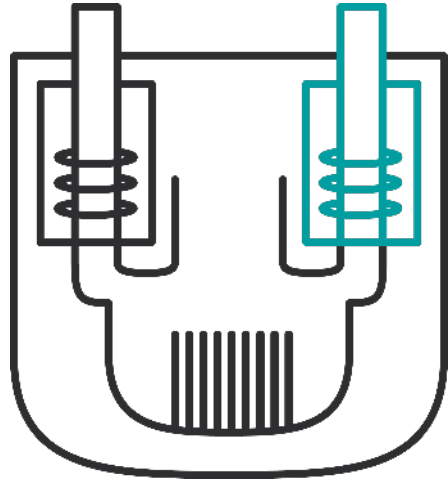


2031

## LFR-AS-30

**30 MWe** nuclear irradiation reactor with core outlet at 440°C and later 530°C in France

Design, manufacturing and operation in progress



2033

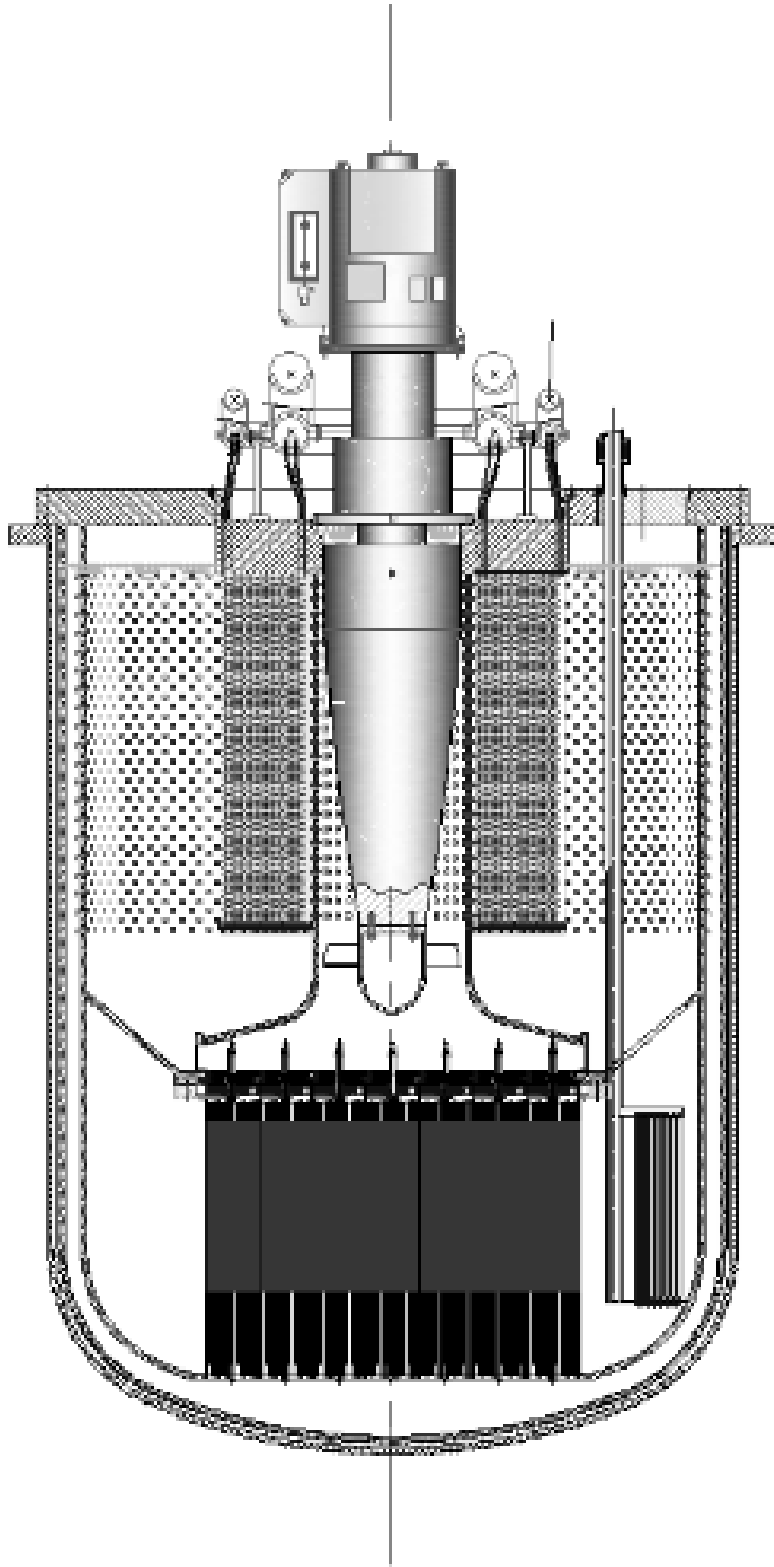
## LFR-AS-200

**200 MWe FOAK**, also for non-electrical uses (e.g. cogeneration and chemicals production)

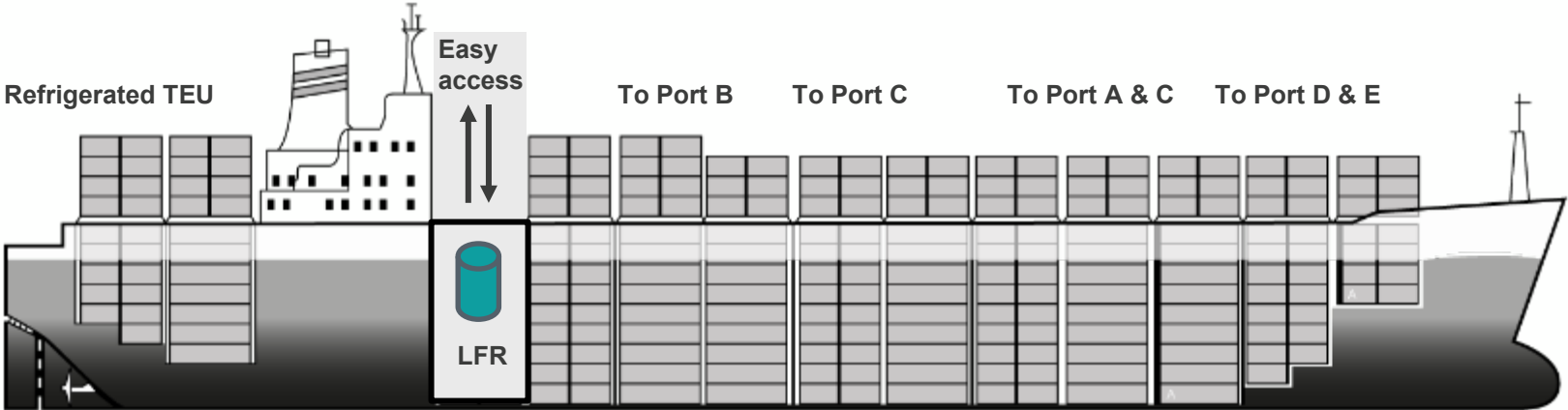
Conceptual design closes Q3 2024



# LFR-TL-30: Transportable Long-lived, 30MWe



A mini reactor, producing 30MW electric output and having infrequent refuelling (10y+) and maintenance: a **closed reactor** to be easily replaced at end of life



Since July 2023: working together on feasibility study for nuclear naval propulsion

Power	<b>90MWth</b>
Core coolant	<b>Pure lead</b>
Core coolant temperature	<b>inlet 420°C outlet 530°C</b>
Layout	<b>Pool type</b>
Circulation	<b>Forced: 1 pump</b>
Spectrum	<b>Fast</b>
Fuel form	<b>Hexagonal fuel assembly</b>
Fuel	<b>UO<sub>2</sub> or MOX</b>
Secondary side fluid	<b>Water</b>
Steam generators	<b>1 spiral-tube SG</b>
Design life	<b>10+ years</b>

# newcleo's broad R&D programme

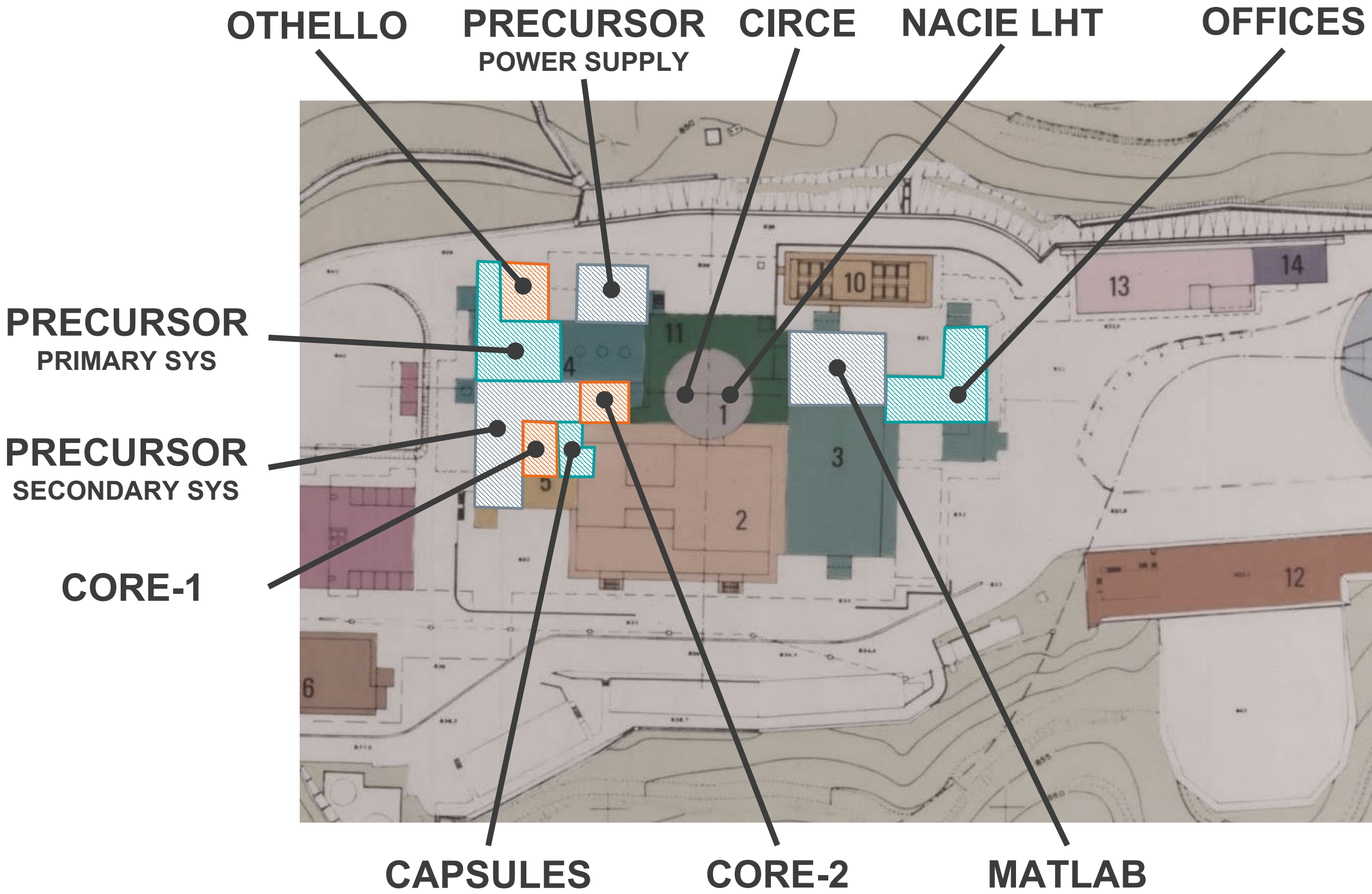
newcleo has established and is rapidly deploying a broad R&D programme to consolidate mature technologies and validate our innovative engineering solutions, as well as evolve our commercial reactor offering

Working closely with our partner ENEA and thanks to the deep and well-established know-how of SRS and Fucina, we are installing **several new facilities** as well as test section at existing facilities

Experimental Facility	CAPSULE	CORE-1, CORE-2	LEAD/CHEM LAB (BRA)	MAT LAB (TO)	NACIE-LHT	DCI	MANUT dry, in-lead	EFESTO	CIRCE- NEXTRA	OTHELLO	HUSTLE	PRECURSOR
LFR Technical Domain												
Structural materials and coatings												
Core, fuel and control/shutdown rods												
Coolant chemistry and auxiliary systems												
Primary system integrity and component studies												
Fuel and component handling												
Plant operation and accident response												
Balance of plant integrity studies												
In-Service Inspection and Repair												

To broaden and complement this programme, **further collaborations** with nuclear companies, universities, laboratories and institutes **are being established and actively pursued by newcleo** to leverage existing infrastructure and accelerate R&D programmes

# ENEA-Brasimone Facilities



# Material R&D – programme and infrastructure

## Static corrosion capsules

- **CAPSULES:** 6 skids of 3 capsules; 108 samples
- Active control of [O] and T (400-750°C)



## Flowing Pb loops

- **CORE-1:** 32x corrosion (1 m/s, T<650°C) + 3x erosion (10 m/s, T<520°C) + cold-trap and mechanical filters
- **CORE-2:** 160 corrosion samples (1 m/s, T<650°C)



## Laboratories

### Mechanical tests in Pb

- Creep and fracture mechanics frames
- Tensile test/SSRT frame

### Metallography and Microscopy

- Metals, corrosion layer thickness, morphology and chemical composition

### Metrology

- Dimensional measurements with  $\mu\text{m}$  precision

Perform corrosion exposure experiments on steels, surface treatments and new materials, in static and flowing conditions and under mechanical stress

# LFR Primary System: thermal-hydraulics, components and structural integrity

- Thermal-hydraulic tests in normal and off-normal conditions
- Design validation and testing of components
- Instrumentation development

- Fuel Assemblies
- Steam Generator
- Primary Pumps
- Decay Heat Removal (DHR)
- Primary system integrity

## Refurbishment of ENEA facilities

<b>NACIE-LHT</b>	Test section to study lead cross flow heat transfer of the Steam Generator
<b>CIRCE-NEXTRA</b>	One or more test sections at existing ENEA-CIRCE: Component testing/qualification and Steam Generator Tube Rupture (SGTR) tests



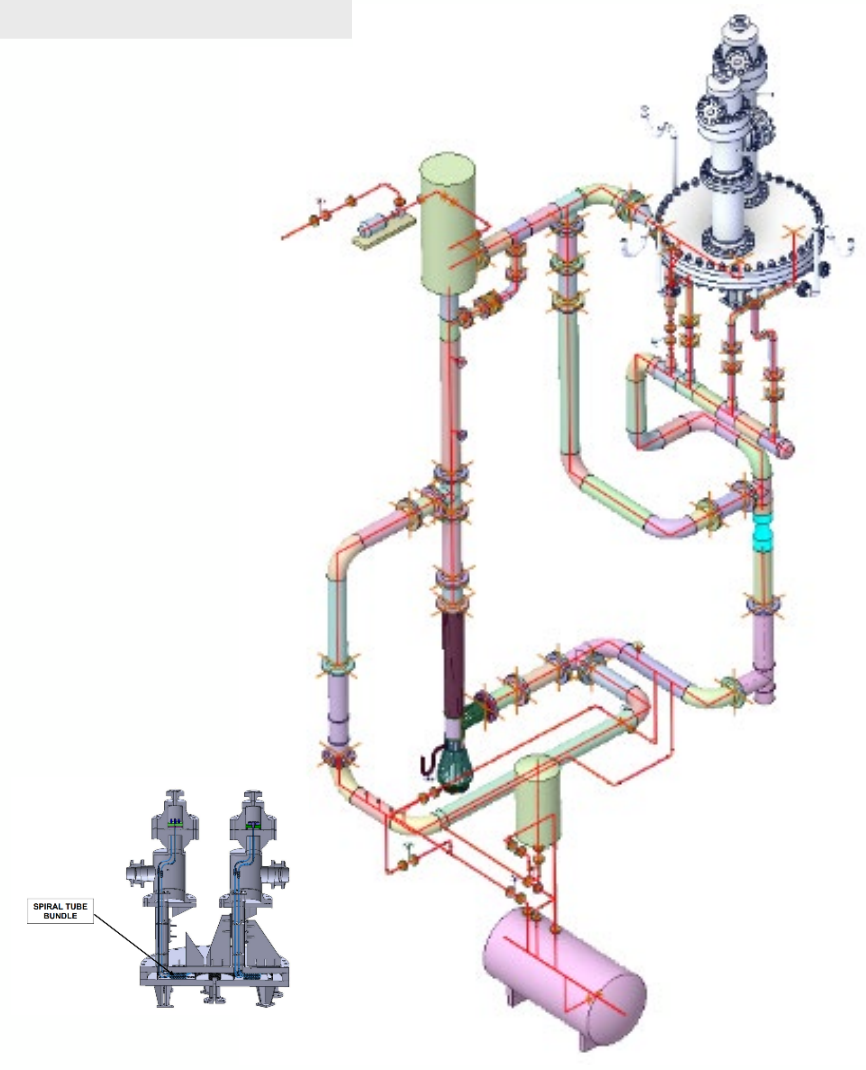
CIRCE and NACIE facilities

## New test facilities

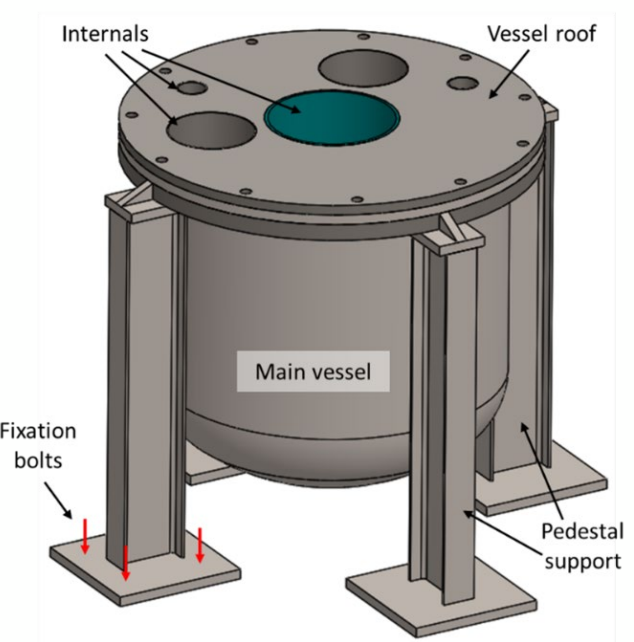
<b>OTHELLO 2 MW</b>	New thermal-hydraulics loop test facility for thermal-hydraulics and component performances
<b>DIP COOLER INSTABILITY Turin</b>	New test facility for TH investigation on Decay Heat Removal system
<b>EFESTO</b>	Fluid-structure interaction test: Earthquake and Sloshing



DCI test section



OTHELLO



EFESTO notional sketch

# Fuel and Component handling / control rods / ISI&R

## MANUT programme

- Mechanical design validation and equipment testing
- Instrumentation
- Functional tests and operations / procedures

Core design

Rotating Plugs

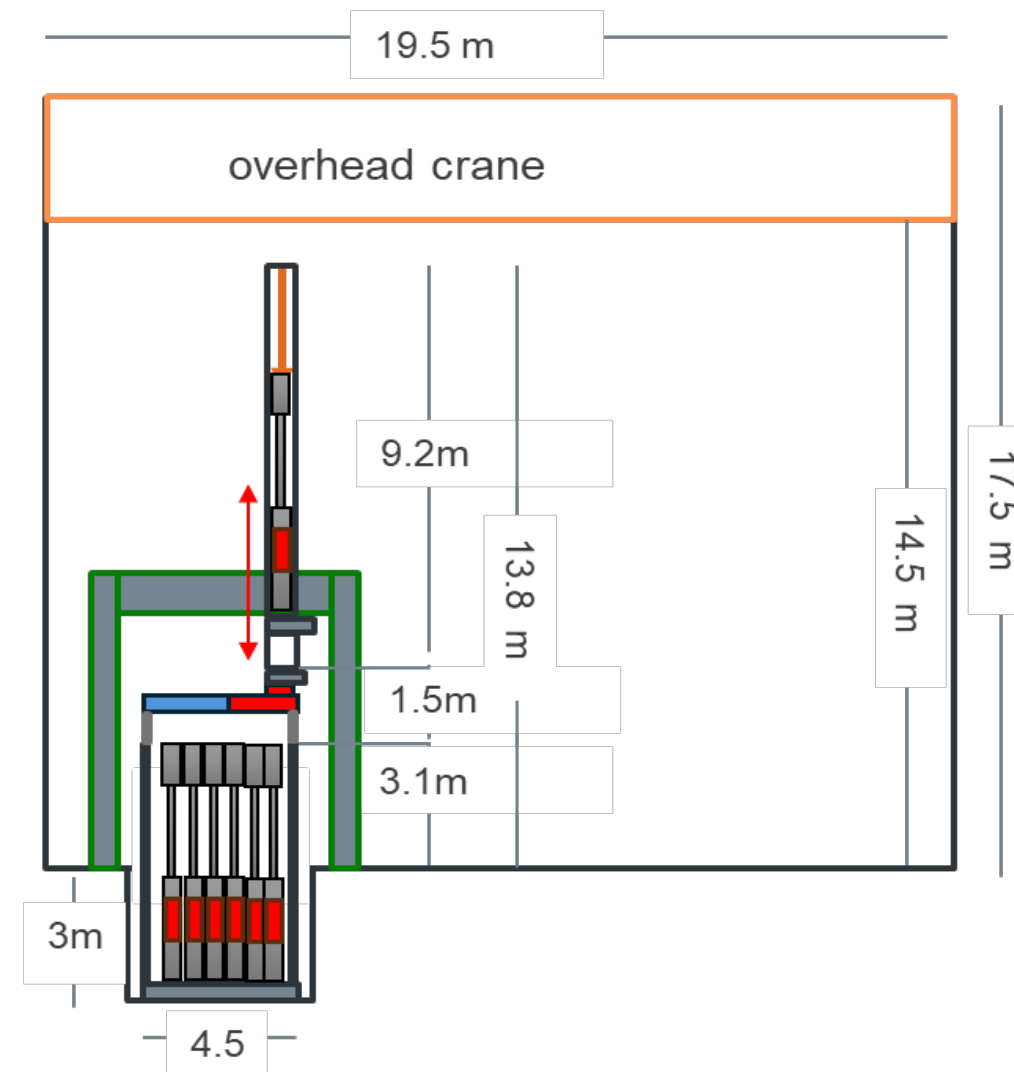
Fuel Handling Machine

Component handling and maintenance

Control Rods driving mechanism

### Dry tests

- Tests in air on fuel and component handling



### In-lead tests

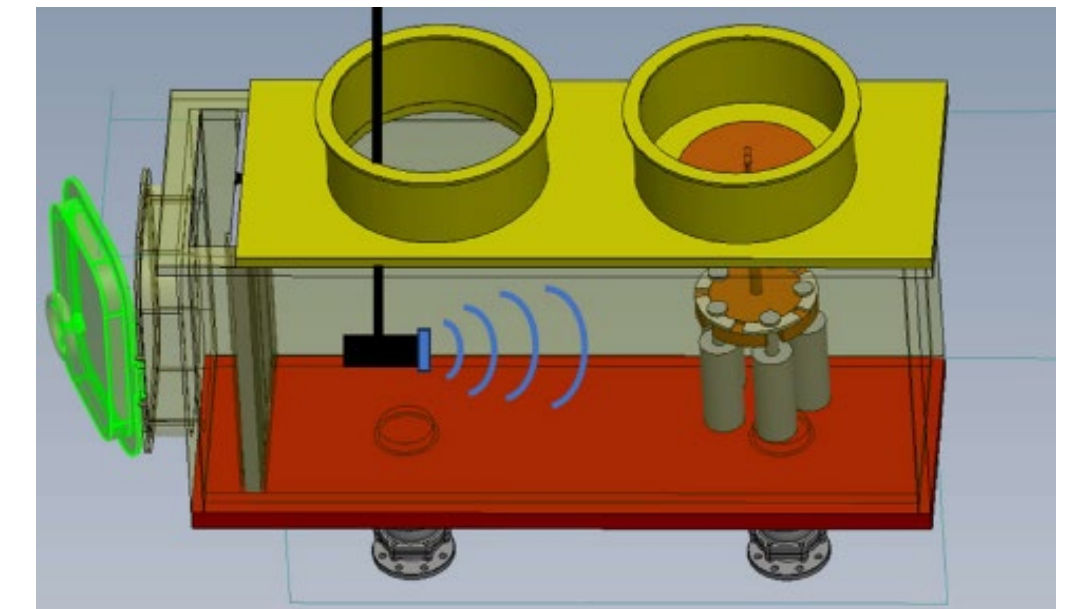
- Infrastructure under development @Brasimone site

## HUSTLE

- Devoted to the development of ultrasonic technology for In-Service Inspection & Repair (ISI&R)
- Tests performed in a **tank filled by molten pure lead**

Phase 1 – US in hot air

Phase 2 – US in liquid lead



HUSTLE – Phase 2



# PRECURSOR test facility

## Integral-effect test facility representative of LFR-AS-30

PRECURSOR is a **10MWth (1/9 of LFR-AS-30) pool-type facility** that aims at investigating the thermal-hydraulic behaviour of the LFR-AS-30 reactor, with particular focus on:

- Normal Operating conditions, normal start-up/shut-down transients and, to some extent, accidental transients
- BOP transients, coupling with SG and test of its stability domain, and interactions with primary system

Challenge to find the best tradeoff between **representativeness** (both at system and components level), **cost-effectiveness** and other **side constraints** (e.g., time, space)

Consolidated **Power-to-Volume (P2V)** scaling method and **phenomena-driven approach** adopted

### DHR2:

- three water-steam loops, each consisting of a dip-cooler, condenser and connecting piping

### eCore:

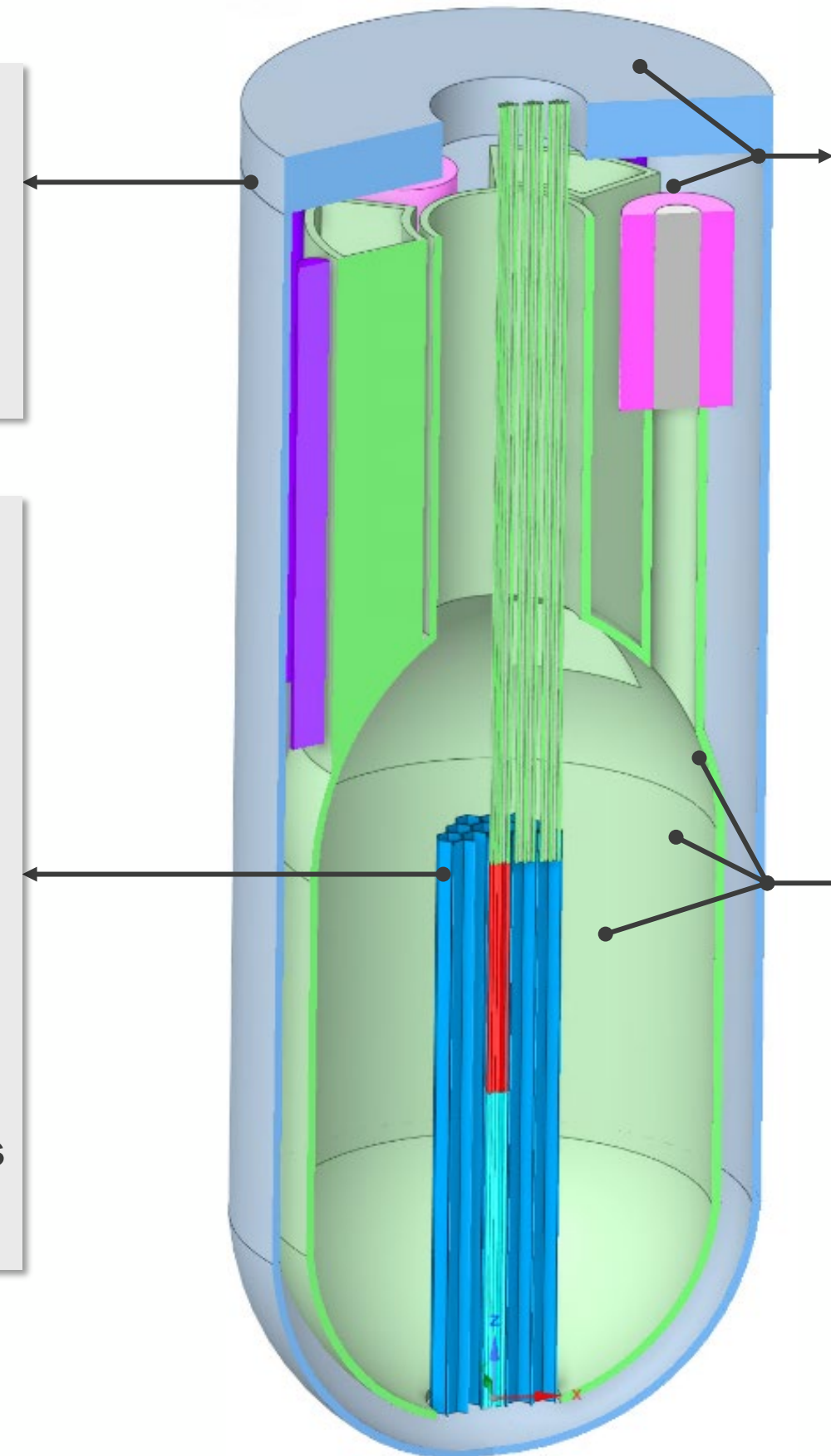
- designed to **comply with P2V** while ensuring primary flow shaping (19 FAs) and minimising the number of heating rods
- Electric supply from **above**
- Ongoing activities to design cooling systems for **parasite power generation due to Joule's effect**

### Pump and SG:

- SG designed to **minimise the radial footprint** (due to P2V constraints) while ensuring representative operating conditions of primary and secondary circuit
- Axial flow pump inside the SG as in LFR-AS-30

### Pools and ASIV:

- PRECURSOR vessel and Amphora-shaped Inner vessel (ASIV) to **preserve ratio between hot and cold lead volumes**
- **Preserved** components and overall system **length**



PRECURSOR facility, notional sketch

# Acquisitions accelerate our strategy and anticipate revenues

## Building a highly synergetic EPC platform

Less than two years since its launch, *newcleo* is developing a full **Engineering, Procurement, and Construction (EPC) service provider**, constructing a model that facilitates the full implementation of our products and services, from design to delivery.

Beyond reactors and MOX manufacturing, *newcleo* develops skills and services for its own projects and the wider industry via the *newcleo* Group of companies. This includes **investing in the renovation of existing facilities and developing customer contract portfolios** to enhance revenues and drive business expansion.

Highly disciplined **M&A strategy** – c. 20 additional potential targets have already been identified to continue to **consolidate a whole ecosystem of unique expertise in nuclear**

*newcleo*'s first acquisitions, SRS, Fucina and Rutschi are expected to generate **c. EUR 50 million revenue and c. EUR 13 million EBITDA in 2024** and their businesses are expected to grow substantially on the back of the projected **3x nuclear sector expansion** linked to global decarbonisation targets.



# S.R.S. Servizi Ricerche e Sviluppo

Design and engineering since more than 50 years



**90**  
employees

  
Rome (RM), Italy

More than **25 Lead Experimental Facilities** successfully commissioned

S.R.S. Servizi di Ricerche Sviluppo S.r.l. (SRS) offers multi-disciplinary engineering services in the industrial (mainly in the nuclear field), oil & gas and petrochemical sectors. SRS is a **major player in designing, construction, commissioning and operating lead-cooled experimental facilities.**

SRS developed skills and competences on lead-technology and on LFR's components and systems experimental validation and participated to the most relevant European and international projects in the field.

SRS and ENI/VERSALIS signed a joint development agreement to develop a new technology, starting from an SRS Patent, to transform mixed plastic waste, that cannot be mechanically recycled, into raw material to produce new virgin polymers.

## Specialised in

Nuclear energy, conventional (oil & gas) energy, renewable energy, environment protection, chemical plants, petrochemical engineering, steel working, water treatment and desalination

## Provided services

Design, technical specifications, purchase, project management, supervision of construction and assembling, final testing, engineering services

## Among existing customers



Institute of Nuclear Energy Safety Technology

# Fucina Italia

Build mechanical components and systems and production lines since more than 30 years



65

employees



Piombino (LI), Italy

Construction according to nuclear standards

Founded to meet the growing requests for special lifting machines in the industrial environment, the company has found development **in the nuclear sector since the 90s** with the first patents related to the containment of nuclear waste and is today among the **leading companies in the nuclear decommissioning sector in Italy and the building of components for Liquid Lead systems** worldwide.

Fucina Italia has a strong production platform benefitting from:

- 20,000m<sup>2</sup> production area, of which 9,000m<sup>2</sup> covered
- 11,000m<sup>2</sup> additional available land, of which 6,000m<sup>2</sup> buildable land which will be a key production hub for *newcleo*



## Specialised in

Steel machinery, cranes, cellulose handling in the port area, pressure vessels, containers for radioactive waste, heavy carpentry

## Provided services

Design, manufacture and assembly of steel machinery, cranes and lifting equipment, patented sleepers and accessories for cellulose handling in the port area, pressure vessels, containers for radioactive waste, heavy carpentry, as well as mechanical processing, maintenance of lifting equipment and industrial machines and plants.

## Among existing customers



# Rütschi

Pumps manufacturing since almost 80 years



**80** employees |  France, Switzerland | **> 5,000** pumps in operation

Founded in 1946, Rütschi is the pioneer of the canned pump technology, **widely used in nuclear applications**. Rütschi solutions are installed in **more than 100 nuclear power plants worldwide**.

Rütschi supplies with engineered pumps and spares parts an installed base of more than 5000 nuclear pumps and is also actively involved in special and highly customized projects in Asia and South America.

The group's two production plants in Mulhouse (France) and in Möhlin (close to Basel in Switzerland), provide a total covered area of 3,500sqm with manufacturing means, testing benches (with a semi-anechoic room in Switzerland), and clean assembling area.

Furthermore, Mulhouse offers an opportunity to further expand.

## Specialised in

Canned motor pumps, mechanical sealed pumps, immersed vertical pumps, submersible pumps for nuclear, industrial and chemical plants

## Provided services

Provision of nuclear spares for pumps installed in existing nuclear power plants, development of custom-made pumps for nuclear power plants, research centers and naval applications

## Among existing customers



# Increasing number of partners and suppliers

Creating a global strategy supporting our delivery

### UK

### FRANCE

### ITALY

### US

### OTHER PARTNERS IN EUROPE

### SLOVAKIA

### JAPAN

### GLOBAL

# What sets us apart

## MULTIPLE MONETISATION STRATEGY

- EPC services, sales of components, licenses, operations, maintenance
- Fuel recycling, manufacturing, direct deployment of fleets

## HIGH PRIVATE FUNDING AND CONSOLIDATING THE INDUSTRY

- EUR 537 million raised
- EUR 50 million expected turnover in 2024

## UNIQUE PATENTED TECHNOLOGY AND KNOW-HOW

Lead Fast Reactors allow safer, cheaper and circular nuclear to be deployed  
A vast and powerful R&D programme

## UNIQUE COMPANY FOCUSED ON MOX

Using as fuel what today goes to *waste* (Pu, recycled and depleted U), reducing the high-level nuclear waste volume, uranium mining and boosting energy independence

**The future  
belongs to  
those who have  
the **energy** to  
imagine it.  
And build it.**

**Thank you**

